



THE MEETING TRANSCRIPT OF  
THE LOS ANGELES COUNTY  
BOARD OF SUPERVISORS

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**The Meeting Transcript of  
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1           **LOS ANGELES COUNTY BOARD OF SUPERVISORS' SPECIAL MEETING**

2                           **2016-2017 RECOMMENDED BUDGET HEARING**

3                                   **WEDNESDAY, MAY 11, 2016, 9:30 A.M.**

4

5

6

7   **HILDA SOLIS, CHAIR:** WE ARE OFFICIALLY BEGINNING OUR ANNUAL  
8 CALL OF THE COUNTY BOARD OF SUPERVISORS ON OUR BUDGET HEARING  
9 TODAY ON MAY 11, 2016. THE PUBLIC HEARING IS HELD, AS YOU  
10 KNOW, TO PROVIDE MEMBERS OF THE PUBLIC WITH AN OPPORTUNITY TO  
11 GIVE TESTIMONY ON THE 2016/2017 RECOMMENDED BUDGET. WE HAVE A  
12 LIST OF SPEAKERS, AND I WOULD LIKE TO BEGIN BY TURNING IT OVER  
13 TO THE CHIEF EXECUTIVE OFFICER, WHO WILL PROVIDE A SLIDE  
14 PRESENTATION. BUT WANT TO MAKE A NOTE TO THE PUBLIC RIGHT NOW  
15 FOR CLARIFICATION OF THE AMOUNT OF TIME THAT SPEAKERS WILL BE  
16 ALLOTTED.

17

18   **LORI GLASGOW, EXEC. OFCR.:** THANK YOU, MADAME CHAIR. FOLLOWING  
19 THE CHIEF EXECUTIVE OFFICER'S PRESENTATION AND DEPARTMENT  
20 SPEAKERS, MEMBERS OF THE PUBLIC WILL BE GIVEN TWO MINUTES TO  
21 SPEAK ON BOTH ITEMS ON THE AGENDA.

22

23   **HILDA SOLIS, CHAIR:** CHIEF EXECUTIVE OFFICER, SACHI HAMAI.

24



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1   **SACHI HAMAI, C.E.O.:** THANK YOU, MADAME CHAIR, MEMBERS OF THE  
2   BOARD. GOOD MORNING. TODAY IS OUR 2016-17 PUBLIC HEARING ON  
3   THE RECOMMENDED BUDGETS. YOU DO, AS YOU INDICATED, HAVE A  
4   SLIDE PRESENTATION IN FRONT OF YOU. THIS IS JUST KIND OF AN  
5   OVERVIEW OF THE BUDGET AND WHERE WE ARE. AND IT'S GOOD  
6   INFORMATION FOR THE PUBLIC TO UNDERSTAND OUR BUDGET PROCESS.  
7   AND SO, WE'LL BEGIN WITH PAGE 2 IN TERMS OF WHERE DO OUR  
8   RESOURCES COME FROM, WHERE DO OUR RESOURCES GO, AND THE FUTURE  
9   BUDGET ISSUES THAT ARE FACING THE COUNTY TODAY. SO FIRST OF  
10   ALL, THE COUNTY HAS FOUR PRIMARY REVENUE SOURCES ALONG WITH  
11   FUNDING THAT IS EARMARKED FOR SPECIAL FUNDS AND DISTRICTS.  
12   FUNDING FOR SPECIAL FUNDS AND DISTRICTS ARE KEPT OUTSIDE OF  
13   THE COUNTY GENERAL FUND, AND USE OF THIS FUNDING IS  
14   RESTRICTED. STATE AND FEDERAL REVENUES ARE PRIMARILY TO  
15   REIMBURSE THE COUNTY FOR ADMINISTERING STATE AND FEDERAL  
16   PROGRAMS. CHARGES FOR SERVICES ARE PRIMARILY RELATED TO THE  
17   CONTRACT CITY SERVICES AND PATIENT CARE REIMBURSEMENT AT  
18   COUNTY HOSPITALS AND HEALTH CENTERS. LOCALLY GENERATED REVENUE  
19   IS THE MOST IMPORTANT REVENUE SOURCE TO THE COUNTY, AND IT IS  
20   USED TO FINANCE THE NET COUNTY COST PORTION OF OUR BUDGET.  
21   UNLIKE THE OTHER REVENUE SOURCES, LOCALLY GENERATED REVENUE IS  
22   USED AT THE DISCRETION OF THE COUNTY. ON PAGE 4, THIS IS A  
23   PICTURE OF OUR LOCALLY GENERATED REVENUES. AND AGAIN, LOCALLY  
24   GENERATED REVENUE HAS AN ONGOING COMPONENT, WHICH INCLUDES  
25   SUCH THINGS AS PROPERTY TAX, DEED TRANSFER TAX, VEHICLE



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1 LICENSE FEES TO FUND 1991 RE-ALIGNMENT PROGRAMS, SALES TAX,  
2 AND UTILITY USER TAX. THE ONE-TIME COMPONENT IS CALLED FUND  
3 BALANCE, AND THIS IS USED TO FINANCE ONE-TIME PROGRAMS OR  
4 PROJECTS WITH CAPITAL PROJECTS BEING THE LARGEST COMPONENT OF  
5 THINGS FUNDED WITH FUND BALANCE. TODAY'S PROPERTY TAXES MAKE  
6 UP ALMOST 70 PERCENT OF THE LOCALLY GENERATED REVENUES AND ARE  
7 THE MOST IMPORTANT REVENUE SOURCE. ALTHOUGH PROPERTY TAXES ARE  
8 A STABLE AND RELIABLE REVENUE SOURCE, THEY ARE CONSTRAINED BY  
9 PROPOSITION 13 AND ITS LIMIT ON THE GROWTH AND ASSESSED  
10 VALUATION. ON AVERAGE OVER THE LAST 20 YEARS, ASSESSED VALUE  
11 HAS INCREASED APPROXIMATELY 4.5 PERCENT EACH YEAR. UNLIKE THE  
12 STATE AND FEDERAL GOVERNMENT, THE COUNTY CANNOT RAISE TAXES IN  
13 A MATERIAL AMOUNT. LOCALLY GENERATED REVENUES ARE USED TO  
14 FINANCE THE NET COUNTY COSTS OR N.C.C. PORTION OF THE COUNTY  
15 BUDGET. THIS IS THE PORTION OF THE BUDGET THAT CANNOT BE  
16 FINANCED WITH OUTSIDE REVENUES. OUR ONGOING BASE IS  
17 APPROXIMATELY \$5.8 BILLION, AND UPON THIS AMOUNT, WE WOULD  
18 FORECAST OUR FUTURE GROWTH. SO WHERE DO THE RESOURCES GO?  
19 ALTHOUGH THE COUNTY'S BUDGET IS \$28.5 BILLION, THE COUNTY  
20 REALLY ONLY HAS DISCRETION OVER ONE QUARTER OF THE BUDGET. 3/4  
21 OF THE BUDGET, AS DISPLAYED IN THE RED PORTION OF THE PIE  
22 GRAPH, IS USED TO ADMINISTER STATE AND FEDERAL PROGRAMS LIKE  
23 CALWORKS AND OTHER SOCIAL SERVICES PROGRAMS AND TO PROVIDE  
24 PATIENT CARE SERVICES OR CONTRACT CITIES. THE GREEN AND YELLOW  
25 SECTIONS OF THE PIE CHART REPRESENT THE NET COUNTY COST



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1 PORTION OF OUR BUDGET AND OUR FINANCE WITH LOCALLY GENERATED  
2 REVENUES. THE YELLOW OR M.O.E. IN MANDATORY COSTS SECTION  
3 DESIGNATES THE LOCAL MATCH NECESSARY TO RECEIVE STATE AND  
4 FEDERAL FUNDING. IT ALSO INCLUDES SUCH THINGS AS INDIGENT  
5 DEFENSE FUNDING, WHICH ARE THE RESPONSIBILITY OF THE LOCAL  
6 GOVERNMENT. THE FLEXIBLE COST OR GREEN PORTION OF THE PIE  
7 REPRESENTS THE DISCRETIONARY PORTION OF THE BUDGET AND  
8 REFLECTS THE FUNDING PRIORITIES OF THE COUNTY. ON SLIDE 6,  
9 OVER THE LAST YEAR, IN MOVING INTO FISCAL YEAR '16/'17, THE  
10 BOARD HAS ADVANCED A NUMBER OF ITS KEY PRIORITIES. AND AS YOU  
11 COULD SEE, WE'VE LISTED A NUMBER OF THOSE PRIORITIES: HOMELESS  
12 AND HOUSING, SHERIFF'S DEPARTMENT PROGRESS, DIVERSION AND  
13 REENTRY, ET CETERA. THE WAY THAT I DEFINE THE BOARD'S MOVEMENT  
14 IS CALLED HORIZONTAL INTEGRATION OF SERVICES, WHICH ALLOWS US  
15 TO FOCUS ON AN INDIVIDUAL'S OVERALL NEEDS REGARDLESS OF THE  
16 PROVIDER AGENCY. AN EXAMPLE OF THIS NEW MODEL IS THE PLAN  
17 CONSOLIDATED CORRECTIONAL TREATMENT FACILITY, OR C.C.T.F.,  
18 WHICH WILL REPLACE THE MEN'S CENTRAL JAIL. THIS GROUNDBREAKING  
19 FACILITY WILL HOUSE AND TREAT INMATES WITH MENTAL-HEALTH  
20 ISSUES THROUGH THE COMBINED SERVICES OF THE SHERIFF'S  
21 DEPARTMENT AND THE DEPARTMENTS OF MENTAL HEALTH, PUBLIC HEALTH  
22 AND HEALTH SERVICES. REGARDLESS OF THE ISSUE, FROM  
23 HOMELESSNESS TO CHILD PROTECTION TO ECONOMIC DEVELOPMENT, WE  
24 ARE BUILDING A FLEXIBLE GOVERNANCE STRUCTURE THAT IS  
25 RESPONSIVE TO OUR BUDGET PROCESS AND PLACES THE NEEDS OF OUR



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1 RESIDENTS ABOVE THE TRADITIONS OF OUR BUREAUCRACY. ALTHOUGH WE  
2 WERE ABLE TO ADDRESS MANY OF THE BOARD'S BUDGET PRIORITIES IN  
3 FISCAL YEAR 2016 RECOMMENDED BUDGET, THERE REMAINS MUCH WORK  
4 TO BE DONE TO ADDRESS FUTURE BUDGET ISSUES CONFRONTING THE  
5 COUNTY. AND I'LL GO THROUGH EACH OF THESE. ON SLIDE 8,  
6 BUILDING RAINY DAY FUND RESERVES, MAINTAINING A RAINY DAY FUND  
7 IS BEST PRACTICE THAT IS RECOMMENDED FOR STATE AND LOCAL  
8 GOVERNMENTS AS A TOOL THAT CAN BE USED TO PROTECT THEIR BUDGET  
9 WHEN A RECESSION CAUSES A DROP IN REVENUES. SINCE WORLD WAR  
10 II, ECONOMIC EXPANSIONS HAVE AVERAGED APPROXIMATELY FIVE  
11 YEARS. THE CURRENT ECONOMIC EXPANSION HAS ALREADY EXCEEDED  
12 THIS AVERAGE. WE MUST REMAIN MINDFUL THAT THE CURRENT ECONOMIC  
13 CONDITIONS WILL GIVE WAY TO ANOTHER ECONOMIC SLOWDOWN. IT IS  
14 DURING THESE TIMES OF STABLE ECONOMIC CONDITIONS THAT WE WANT  
15 TO REPLENISH OUR RAINY DAY FUNDS. ALTHOUGH WE MADE SIGNIFICANT  
16 CONTRIBUTION OF \$81 MILLION OVER THE LAST SIX MONTHS TO THE  
17 COUNTY RAINY DAY FUND, WE ARE STILL APPROXIMATELY \$235 MILLION  
18 BELOW THE PRESCRIBED LEVEL. ON SLIDE 9, HOMELESSNESS AND  
19 HOUSING INITIATIVES, I THINK WE HAD A ROBUST DISCUSSION ABOUT  
20 HOMELESSNESS YESTERDAY, AND THIS IS ONE OF THE MOST PRESSING  
21 ISSUES FACING OUR COUNTY TODAY. IN FEBRUARY OF THIS YEAR, THE  
22 BOARD APPROVED 47 HOMELESSNESS INITIATIVE STRATEGIES. ON TOP  
23 OF THE ALMOST \$1 BILLION THAT THE COUNTY SPENDS ON SERVICES  
24 FOR HOMELESS ADULTS, THE FISCAL YEAR 2016-17 RECOMMENDED  
25 BUDGET ALSO INCLUDES MORE THAN 100 MILLION FOR THE 47 HOMELESS



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1 INITIATIVE STRATEGIES. AGAIN, AS ESTIMATES FOR CLOSING THE  
2 HOMELESS/HOUSING GAP ARE APPROXIMATELY \$450 MILLION ANNUALLY,  
3 THIS DOES NOT INCLUDE CONSTRUCTION COSTS FOR HOUSING. GOING  
4 FORWARD, THE COUNTY MUST SECURE AN ONGOING LONG-TERM REVENUE  
5 SOURCE TO SUSTAIN OUR EFFORTS TO FIGHT HOMELESSNESS. THE NEXT  
6 SLIDE, INVESTMENT IN DEFERRED MAINTENANCE AND AGING  
7 INFRASTRUCTURE, BESIDES THE AGE AND CONDITION OF COUNTY'S  
8 PHYSICAL ASSETS HAVE MADE ASSET MANAGEMENT ONE OF OUR CRITICAL  
9 FOCUS AREAS. THROUGH THE IMPLEMENTATION OF OUR STRATEGIC ASSET  
10 MANAGEMENT PLAN, WE WILL BRING RENEWED FOCUS ON MEETING THE  
11 CHALLENGE OF UPGRADING AND OPTIMIZING THE USE OF COUNTY  
12 ASSETS. WORKING ACROSS DEPARTMENTAL BOUNDARIES, WE WANT TO  
13 EXTEND THE LIFE OF OUR EXISTING ASSETS, ADDRESS UNMET NEEDS,  
14 AND GUIDE STRATEGIC INVESTMENTS. THE NEXT SLIDE, REPLACING  
15 OUTDATED I.T. LEGACY SYSTEMS. THE COSTS OF REPLACING OLD,  
16 OUTDATED INFORMATION TECHNOLOGY SYSTEMS IS ESTIMATED TO BE  
17 OVER \$256 MILLION AND GROWING. THIS INCLUDES VITAL INFORMATION  
18 SYSTEMS FOR PUBLIC SAFETY, JUSTICE, AND GENERAL OPERATION  
19 FUNCTIONS IN THE COUNTY. IT ALSO INCLUDES THE COSTS OF  
20 REPLACING THE VARIOUS COMPONENTS OF PROPERTY TAX ASSESSMENTS,  
21 COLLECTION, AND ACCOUNTING SYSTEMS. AND, FINALLY,  
22 UNINCORPORATED AREA STORM WATER. IN AN ATTEMPT TO COMPLY WITH  
23 FEDERAL CLEAN WATER ACT, THE COUNTY PLANS TO IMPLEMENT THE 11  
24 ENHANCED WATERSHED MANAGEMENT PROGRAMS. THE COST TO DEVELOP  
25 SUCH PLANS THROUGHOUT THE REGION IS ESTIMATED TO BE



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1 APPROXIMATELY \$20 BILLION OVER 20 YEARS. THE COUNTY'S SHARE  
2 FOR THE UNINCORPORATED AREAS IS ESTIMATED TO BE \$2.7 BILLION  
3 OVER THE NEXT 20 YEARS. THE COUNTY IS ALSO WORKING TO IDENTIFY  
4 FUNDING TO IMPLEMENT A DROUGHT RESILIENCY WORK PLAN. AND SO,  
5 IN CONCLUSION, WE MUST REMAIN MINDFUL OF THE POTENTIAL FOR AN  
6 ECONOMIC DOWNTURN, AS THEY HAVE OCCURRED ON AVERAGE EVERY FIVE  
7 YEARS SINCE WORLD WAR II. THE CURRENT ECONOMIC CYCLE ALREADY  
8 EXCEEDS THIS AVERAGE. DEMANDS ON THE COUNTY'S BUDGET HAVE  
9 ALWAYS AND WILL CONTINUE TO EXCEED THE ESTIMATED REVENUES. THE  
10 FISCAL YEAR 2016-17 RECOMMENDED BUDGET CONTAIN UNMET NEED  
11 BUDGET REQUESTS FROM COUNTY DEPARTMENTS THAT EXCEEDED REVENUE  
12 BY OVER \$2 BILLION. IN DEVELOPING BUDGET RECOMMENDATIONS, WE  
13 MUST MAINTAIN THE BALANCE BETWEEN FISCAL SUSTAINABILITY,  
14 SERVICE DELIVERY, AND PAYING RESPONSIBLE WAGES. SINCE WE  
15 CANNOT AFFORD TO SATISFY ALL OF OUR BUDGET ISSUES, I RECOMMEND  
16 A PHASED-IN APPROACH TO DEALING WITH THE HIGHEST PRIORITY  
17 BUDGET DEMANDS. AND MY OFFICE IS COMMITTED TO WORKING WITH  
18 THIS BOARD AND ALL THE COUNTY DEPARTMENTS TO MAINTAIN A  
19 BALANCED BUDGET WHILE PREPARING THE COUNTY FOR FUTURE BUDGET  
20 ISSUES. THANK YOU.

21  
22 **HILDA SOLIS, CHAIR:** THANK YOU. ARE THERE ANY QUESTIONS FROM  
23 MEMBERS OF THE BOARD? NONE? SUPERVISOR RIDLEY-THOMAS?



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1    **SUP. RIDLEY-THOMAS:** MADAME CHAIR, LET ME BEGIN BY THANKING THE  
2    C.E.O. AND STAFF FOR ITS WORK ON THE BUDGET AND PRESENTING A  
3    BALANCED BUDGET. THE BUDGET THAT IS TO BE CONSIDERED PRUDENT  
4    SEEKS TO ADDRESS THE MAJOR ISSUES, MORE SPECIFICALLY THE  
5    PRIORITIES THAT HAVE BEEN IDENTIFIED BY THE BOARD OVER THE  
6    PAST YEAR. IT'S A GOOD THING WHEN WE CAN ARTICULATE WITH A  
7    LEVEL OF COHERENCE AND TRACK THE EXTENT TO WHICH THOSE THINGS  
8    ARE BEING CARRIED OUT. AND WHILE THERE HAS BEEN SOME MODEST  
9    IMPROVEMENT IN OUR LOCALLY GENERATED REVENUES OVER THE PAST  
10   YEARS, THERE'S SIMPLY NOT ENOUGH TO FUND ALL OF OUR PRIORITIES  
11   THAT WE'VE IDENTIFIED TO DATE. SO THE ISSUE THAT HAS BEEN MOST  
12   CONSISTENT IN TERMS OF THE ATTENTION AND DEDICATION OF  
13   RESOURCES BY THE ENTIRE BOARD HAS BEEN THAT OF HOMELESSNESS.  
14   WE HAD A BIG DISCUSSION ABOUT IT YESTERDAY. AND I SIMPLY WANT  
15   TO PUT A SPOTLIGHT ON THAT FOR THE PURPOSES OF CLARIFYING IN  
16   THE CONTEXT OF OUR BUDGET DELIBERATIONS HOW WE ARE TO ADDRESS  
17   THAT. SO I HAVE A FEW QUESTIONS THAT I THINK THE C.E.O.  
18   PROBABLY SHOULD HELP US BETTER UNDERSTAND. AND PURSUANT TO THE  
19   CONCERNS THAT ARE BEING EXPRESSED ABOUT THE GAP, MAYBE YOU CAN  
20   WALK US THROUGH THAT WITH A LITTLE BIT MORE SPECIFICITY, MS.  
21   HAMAI. WHAT DO WE NEED? HOW CAN WE BEST GET THERE? CAN WE  
22   SERVICE THIS OBJECTIVE?

23

24   **SACHI HAMAI, C.E.O.:** AGAIN, I THINK THAT WE HAD A ROBUST  
25   DISCUSSION ABOUT THIS YESTERDAY. IN TERMS OF THE ESTIMATED



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1 REVENUE SHORTFALL OF ONGOING FUNDS, IT'S ESTIMATED TO BE  
2 ANYWHERE BETWEEN \$450 TO \$500 MILLION. THE BOARD HAD, EARLIER  
3 THIS YEAR, ASKED FOR REVENUE OPTIONS MOVING FORWARD IN ORDER  
4 TO FIND AN ONGOING SUSTAINED REVENUE STREAM OF FUNDING TO HELP  
5 CLOSE THE GAP. OUR OFFICE DID PUT THAT FORWARD TO THIS BOARD.  
6 YESTERDAY'S DISCUSSION WAS CERTAINLY ONE OPTION. THERE ARE  
7 OTHER OPTIONS. AND WE HAD A POLLING CONSULTANT THAT CAME IN  
8 ALSO TO ASSIST WITH THE VARIOUS OPTIONS. SO I THINK AS WE MOVE  
9 FORWARD, CERTAINLY WE WILL HAVE MORE DIALOGUE ABOUT THE  
10 REVENUE STREAMS. AND HOPEFULLY THAT'S ANSWERING YOUR QUESTION.

11

12 **SUP. RIDLEY-THOMAS:** WELL, YOU CAN KEY IT UP ON PAGE 7 OF THE  
13 REPORT, LOOKING AHEAD TO ISSUES THAT SPAN MULTIPLE BUDGET  
14 YEARS. YOU MAKE REFERENCE TO THE ISSUE OF HOMELESS -- THE  
15 RAINY DAY FUND AND THEN COMBATTING HOMELESSNESS, CREATING  
16 AFFORDABLE HOUSING, POINT 1 AND 2 ARE RELATED. AND THEN ON  
17 SLIDE, PAGE 9, THE HOMELESS AND HOUSING INITIATIVES SET FORTH  
18 THE RANGE OF SPECIFICS THERE. SO I WANT TO ASK A RATHER  
19 POINTED QUESTION. ABSENT INCREASED REVENUES, HOW DO WE GET TO  
20 THE POINT OF SERVICING THE BOARD'S OBJECTIVE OR THE BOARD'S  
21 PRIORITY? WHERE WILL WE GET THE \$400 MILLION THAT YOU PROJECT  
22 AS NEEDED? HOW DO WE DO THAT? WHAT'S YOUR BEST THINKING AND  
23 YOUR PROPOSED METHOD OF ACCOMPLISHING THAT GOAL OR PRIORITY?

24



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1   **SACHI HAMAI, C.E.O.:** WITH RESPECT TO THE \$450 MILLION OF  
2   ONGOING REVENUE, IF WE DO NOT SECURE SOME KIND OF OUTSIDE  
3   FUNDING STREAM, WHETHER IT'S A BALLOT INITIATIVE OR WE PUT  
4   SOMETHING FORWARD TO THE VOTERS, SHOULD THE BOARD DECIDE THAT  
5   THEY WANT TO CONTINUE DOWN THIS PATH AND TRY AND FUND THE \$450  
6   MILLION, CERTAINLY IT WOULD BE AN IMPACT TO OUR CURRENT  
7   SERVICES HERE. SO THE BOARD WOULD HAVE TO MAKE OTHER DECISIONS  
8   IN TERMS OF CUTTING CURRENT SERVICES IN ORDER TO PROVIDE AND  
9   TAKE THAT ONGOING REVENUE THAT'S CURRENTLY SUSTAINING SERVICES  
10   THAT ARE BEING PROVIDED TODAY TO FUND HOMELESSNESS  
11   INITIATIVES.

12

13   **SUP. RIDLEY-THOMAS:** BUT IT ALL COMES DOWN TO WHAT OUR  
14   PRIORITIES ARE.

15

16   **SACHI HAMAI, C.E.O.:** CORRECT.

17

18   **SUP. RIDLEY-THOMAS:** WHATEVER THOSE PRIORITIES MAY BE. THERE  
19   ARE FOUR OVERALL PRIORITIES THAT THE BOARD ADOPTED PURSUANT TO  
20   THE C.E.O.'S RECOMMENDATIONS. IT MIGHT BE USEFUL TO REMIND US  
21   OF WHAT THOSE ARE.

22

23   **SACHI HAMAI, C.E.O.:** SO, THERE'S CHILD PROTECTION, SHERIFF  
24   REFORM, HOMELESSNESS, AND I'M FORGETTING ONE RIGHT NOW. OH,  
25   I'M SORRY, THE HEALTH AGENCY. THANK YOU.



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1

2 **SUP. RIDLEY-THOMAS:** SO... ABSENT -- IF WE EXPECT TO SUSTAIN  
3 THE WORK TO ADDRESS THE ISSUE OF HOMELESSNESS, WE'VE GOT TO  
4 GET A BALANCED BUDGET SOMEHOW. AND ABSENT INCREASED REVENUES,  
5 IT PUTS US IN THE BUSINESS OF THEN HAVING TO CHOOSE BETWEEN  
6 THESE OTHER SERVICES THAT ARE PROVIDED. WHEN IS IT THAT THE  
7 BOARD WOULD EXPECT TO HEAR FROM YOU AS TO HOW THAT PROCESS  
8 MIGHT BEGIN?

9

10 **SACHI HAMAI, C.E.O.:** I WOULD PRESUME THAT IT WOULD BE  
11 DEPENDENT ON WHEN THE BOARD WANTED TO HAVE THIS DISCUSSION.  
12 PRIOR TO GOING INTO THE SUPPLEMENTAL, I BELIEVE WE WILL HAVE  
13 MORE DISCUSSIONS ABOUT OUTSIDE REVENUE SOURCES. SHOULD THOSE  
14 NOT COME TO FRUITION, THEN WE CERTAINLY CAN HAVE A MORE ROBUST  
15 DISCUSSION DURING SUPPLEMENTAL PHASE.

16

17 **SUP. RIDLEY-THOMAS:** SO, PUT SOME TIME PARAMETERS AROUND IT,  
18 MS. HAMAI, BECAUSE I THINK THE BOARD NEEDS TO BE FULLY  
19 COGNIZANT OF WHAT TIME FRAMES WE ARE WORKING WITHIN, THEN. NOT  
20 ONLY DOES THE BOARD NEED TO KNOW THAT, BUT THE DEPARTMENT  
21 HEADS NEED TO KNOW IT. THE PUBLIC NEEDS TO KNOW IT. ADVOCATES  
22 NEED TO KNOW IT. I MEAN, LAY IT OUT.

23

24 **SACHI HAMAI, C.E.O.:** SO, NEXT WEEK WE WILL COME BACK WITH THE  
25 DISCUSSION, AGAIN, ABOUT ONE REVENUE POTENTIAL OPTION. BUT



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1 THAT CERTAINLY IS NOT DISCUSSION FOR THE BOARD TO DECIDE  
2 WHETHER THE ITEM ACTUALLY GOES TO THE BALLOT. IT'S ONLY A  
3 DECISION OF WHETHER WE ARE ASKING SACRAMENTO TO GIVE US LOCAL  
4 AUTHORITY TO PUT SOMETHING ON THE BALLOT. THE BOARD NEEDS TO  
5 DECIDE. IF WE DO NOT GO IN THAT DIRECTION THE BOARD DOES NEED  
6 TO DECIDE BY, I BELIEVE THE DATE IS AUGUST 9TH, WHETHER OR NOT  
7 TO MOVE FORWARD WITH ANY BALLOT INITIATIVE FOR HOMELESSNESS.  
8 ABSENT THAT, THEN WE WOULD GO INTO THE SUPPLEMENTAL PHASE AND  
9 WE WOULD HAVE A DISCUSSION IN TERMS OF CLOSING THE BUDGET AND  
10 MAKING ALTERNATE DECISIONS ON THE BOARD'S PRIORITIES OF WHAT  
11 HAS ALREADY BEEN PUT INTO THE PROPOSED BUDGET. AND THAT WOULD  
12 COME IN THE LATTER PART OF SEPTEMBER.

13

14 **HILDA SOLIS, CHAIR:** DO YOU HAVE ANY MORE QUESTIONS ON THAT?

15

16 **SUP. RIDLEY-THOMAS:** I DO.

17

18 **HILDA SOLIS, CHAIR:** YEAH. I KNOW. I'LL RECOGNIZE SHEILA KUEHL,  
19 BUT I JUST HAVE A COUPLE OF QUESTIONS, AS WELL. AND I  
20 APPRECIATE THE PRESENTATION AND THE FIGURES AND THE DIRECTION  
21 THAT WE'RE GOING IN. AND I REALIZE THAT, YOU KNOW, JUST NOW,  
22 IN LOOKING BACK AT THE TIME THAT I STARTED WORKING HERE WITH  
23 EVERYONE AND REALLY REALIZING THAT WE HAVE A BACKLOG OF  
24 DEFERRED MAINTENANCE. AND I'M REALLY MINDFUL ABOUT WHAT  
25 INVESTMENTS WE'RE MAKING IN THAT AREA AND HOW IMPORTANT IT IS



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1 TO PROVIDE UPGRADES TO SOME OF OUR FACILITIES THAT ARE OVER 50  
2 YEARS OLD. AND I THINK THAT ONE OF THE PRIORITIES -- AND I  
3 KNOW THIS CAME UP WHEN I FIRST STARTED. ONE WAS JUST WITH  
4 ANIMAL CONTROL, THE DILAPIDATED FACILITIES OUT IN MY DISTRICT  
5 IN BALDWIN PARK THAT SERVICES THREE OTHER MEMBERS'  
6 JURISDICTION AND HOW QUICKLY WE ARE MOVING IN THAT DIRECTION.  
7 THAT'S JUST ONE. BUT THE OTHER, TO ME, WHICH IS REALLY  
8 IMPORTANT, IS: BASICALLY WE ARE THE SAFETY NET FOR SERVICES  
9 REGARDING DEPARTMENT OF PUBLIC SOCIAL SERVICES. AND MANY OF  
10 OUR BUILDINGS AND FACILITIES -- AND I KNOW THIS IS TRUE FOR ME  
11 IN THE CITY OF POMONA, IN LOS ANGELES, EAST LOS ANGELES, AND  
12 EVEN AS CLOSE AS DOWNTOWN BY SKID ROW, THE FACILITIES THERE  
13 ARE DECREPIT. AND I'M INTERESTED IN SEEING HOW WE CAN BEGIN TO  
14 REALLY PUT EMPHASIS ON UPGRADING OUR FACILITIES AND HOW WE CAN  
15 ALSO ENHANCE, PERHAPS BY USING OUR ASSETS, TO ALSO PARTNER,  
16 PUBLIC PARTNERSHIPS WITH OTHER ENTITIES, BUSINESS DEVELOPERS  
17 THAT MIGHT WANT TO HELP DO A JOINT VENTURE WITH US SO WE CAN  
18 UPGRADE THESE FACILITIES BUT ALSO MAKE MAYBE PORTIONS OF  
19 PARKING OR RETAIL AVAILABLE SO THAT WE'RE REALLY DRAWING DOWN  
20 MORE SUPPORT AND WE'RE NOT HAVING TO PUT ALL OF OUR HARD  
21 DOLLARS INTO ADDRESSING THIS ISSUE OF DEFERRED MAINTENANCE.  
22 AND I THINK THAT'S SOMETHING THAT A LOT OF GOVERNMENTS ARE  
23 TAKING ON SERIOUSLY AND I WANT TO JUST THROW THAT OUT THERE,  
24 BECAUSE I THINK IT'S REALLY IMPORTANT THAT WE HAVE A LIMITED  
25 BUDGET, BUT WE HAVE A NEED TO ALSO PROVIDE QUALITY OF SERVICE



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1 IN THE BUILDINGS THAT REPRESENT US AS A COUNTY. AND TO BE  
2 QUITE HONEST, SOME OF THEM ARE FRACTURED OR THEY DON'T --  
3 THEY'RE NOT UP-TO-DATE OR IN MANY CASES, I THINK, IT'S A SAD  
4 COMMENT FOR SOME OF OUR RESIDENTS TO HAVE TO GO IN, AND EVEN  
5 OUR STAFF THAT WORK THERE.

6

7 **SUP. RIDLEY-THOMAS:** THAT'S A HUGE PROBLEM. AND MY QUESTION IS  
8 SPECIFICALLY IN RELATION TO THE ISSUE OF OUR INVENTORY. WHAT  
9 IS IS THE STATUS OF THE A.E.C.O.M. REPORT THAT'S SUPPOSED TO  
10 GIVE US A FULL-ON ASSESSMENT OF WHERE WE ARE WITH RESPECT TO  
11 OUR REAL-ESTATE INVENTORY? WHERE ARE WE WITH THE A.E.C.O.M.  
12 REPORT? AND WHEN CAN THE BOARD EXPECT TO SEE EVIDENCE OF  
13 PROGRESS, EVEN IF IT'S ON AN ITERATIVE BASIS? THERE'S A  
14 DISPROPORTIONATE IMPACT IN CERTAIN DISTRICTS IN THIS COUNTY OF  
15 DEFERRED MAINTENANCE. I KNOW IT INTUITIVELY AND ANECDOTALLY,  
16 AND I WANT TO KNOW WHERE THE A.E.C.O.M. REPORT IS THAT WE'VE  
17 BEEN WAITING TO GET SO WE CAN LOOK AT THE LIBRARIES, THE  
18 HEALTH MAINTENANCE FACILITIES, THE PARKS, WHATEVER THERE MAY  
19 BE TO UNDERSTAND. WE OUGHT TO HAVE AN UP-TO-DATE INVENTORY,  
20 ELECTRONICALLY ACCESSIBLE. I'M NOT OF THE IMPRESSION THAT WE  
21 HAVE THAT. AND SO, THE TECHNOLOGICAL INFRASTRUCTURE TO WHICH  
22 YOU MAKE REFERENCE IN TERMS OF UPGRADE, IF IT ISN'T UPGRADING  
23 THAT, I WONDER WHAT IT'S DOING. WHERE IS THAT A.E.C.O.M.  
24 REPORT?

25



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1   **SACHI HAMAI, C.E.O.:** OKAY, SO, SUPERVISOR, IF I CAN ANSWER.

2

3   **SUP. RIDLEY-THOMAS:** I HAVE A QUESTION. WHERE IS THE A.E.C.O.M.  
4   REPORT?

5

6   **SACHI HAMAI, C.E.O.:** SO, YOUR BOARD HAD ASKED FOR AN  
7   A.E.C.O.M. REPORT, AND I BELIEVE WE HAVE BEEN PROVIDING  
8   QUARTERLY REPORTS AND PROVIDING QUARTERLY STATUS REPORTS. THE  
9   FINAL REPORTS, I BELIEVE, IS DUE WITHIN THE NEXT SIX TO NINE  
10   MONTHS OR SO, I AM TOLD. BUT THAT WOULD BE THE FULL  
11   COMPREHENSIVE REPORT, EXCLUDING SHERIFF AND HEALTH. BUT WE  
12   WILL --

13

14   **SUP. RIDLEY-THOMAS:** EXCLUDING SHERIFF AND HEALTH?

15

16   **SACHI HAMAI, C.E.O.:** YES. WE ARE ADDING THOSE COMPONENTS IN  
17   AFTER THEY GET THE FIRST LIST OF ALL OF THE OTHER REMAINING  
18   DEPARTMENTS.

19

20   **SUP. RIDLEY-THOMAS:** WELL, THE HEALTH AGENCIES CONSTITUTE A  
21   PRETTY SUBSTANTIAL NUMBER, I MEAN, A RATHER SUBSTANTIAL PIECE  
22   OF THE INVENTORY OF THE COUNTY AND, IT SEEMS, BUILDINGS AND SO  
23   FORTH. MR. JONES, YOU CAN TALK WITH US. IT'S ALL RIGHT. COME  
24   ON OVER HERE, MR. JONES. THIS PROJECT STARTED ON YOUR WATCH.  
25   I.S.D. IN THE HOUSE. BRING THEM IN HERE. WE WANT TO KNOW.



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1

2 **SACHI HAMAI, C.E.O.:** WHERE'S THE A.E.C.O.M. REPORT?

3

4 **SUP. RIDLEY-THOMAS:** YEAH, WHERE'S THE A.E.C.O.M. REPORT, MR.  
5 JONES?

6

7 **JIM JONES:** SUPERVISOR, JIM JONES FROM THE C.E.O. THE ORIGINAL  
8 SCOPE OF WORK ON THE A.E.C.O.M. REPORT DID EXCLUDE THE SHERIFF  
9 AND THE HEALTH DEPARTMENT. THERE IS AN R.F.P. THAT'S GOING  
10 OUT. AND THAT SOLICITATION WILL BE DONE IN THE NEXT SEVERAL  
11 MONTHS. SO THAT WILL BE SUPPLEMENTAL TO THE EXISTING  
12 A.E.C.O.M. ASSIGNMENT.

13

14 **HILDA SOLIS, CHAIR:** BUT I DIDN'T GET MY --

15

16 **SACHI HAMAI, C.E.O.:** YOU DIDN'T, AND I WANTED TO GO BACK AND  
17 RESPOND TO YOU.

18

19 **HILDA SOLIS, CHAIR:** PLEASE.

20

21 **SACHI HAMAI, C.E.O.:** WE HAVE CLOSE TO \$200 MILLION THAT IS  
22 ALSO SET ASIDE IN EXTRAORDINARY MAINTENANCE FOR -- TO HELP OUR  
23 FACILITIES. AND EVERY YEAR WE ARE PUTTING ADDITIONAL FUNDS,  
24 ONGOING FUNDS ASIDE SO THAT WE COULD UPGRADE OUR ASSET  
25 MANAGEMENT. DAVE HOWARD HAS BEEN RECENTLY APPOINTED IN OUR



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1 OFFICE, AND WE ARE REALLY TRYING TO CHANGE THE WAY THAT WE DO  
2 BUSINESS IN TERMS OF LOOKING AT COMPREHENSIVELY ALL OF OUR  
3 FACILITIES. SO I THINK WE'RE IN LOCK STEP WITH THIS BOARD IN  
4 LOOKING AT THE DIRECTION. ALTHOUGH SUPERVISOR RIDLEY-THOMAS,  
5 WE WILL GET YOU YOUR FINAL A.E.C.O.M. REPORT, BUT WE ARE IN  
6 LOCK STEP, I BELIEVE, MOVING FORWARD AND TRYING TO LOOK AT OUR  
7 FACILITIES AND HOW WE MAINTAIN AND UPGRADE THE FACILITIES. I  
8 DON'T KNOW, DAVE, IF YOU'D LIKE TO ADD A FEW WORDS.

9

10 **DAVE HOWARD:** SUPERVISOR, SEVERAL THINGS. WE'VE ACTUALLY WORKED  
11 WITH A.E.C.O.M. AND WE'VE SHORTENED THEIR CONTRACT DURATION BY  
12 SIX MONTHS. SO THE ORIGINAL SCOPE THAT WAS CONTRACTED FOR  
13 SHOULD BE COMPLETED BY JUNE OF NEXT YEAR, SIX MONTHS EARLY. AS  
14 JIM HAD SAID ALSO, WE'LL BE GOING OUT BY THE END OF JUNE OF  
15 THIS YEAR WITH AN R.F.P. TO BRING ON A VENDOR TO ASSESS THE  
16 HEALTH DEPARTMENT AND SHERIFF FACILITIES THAT WERE ORIGINALLY  
17 SET ASIDE. WE'RE ALREADY TAKING THE DATA AS A.E.C.O.M. IS  
18 COMPLETING ASSESSMENT OF THE BUILDINGS, AND THAT IS FEEDING  
19 INTO THE ONGOING DEFERRED MAINTENANCE EFFORTS. SO WE'RE  
20 GETTING BENEFIT FROM THEIR WORK PRODUCT WITHOUT WAITING FOR  
21 THE COMPLETION OF THAT STUDY. IN THE ASSET MANAGEMENT PLAN,  
22 ONE OF THE TENETS IS TO WORK WITH I.S.D. AND THE DEPARTMENTS  
23 TO DO A BETTER JOB OF TAKING CARE OF THE BUILDINGS THAT WE  
24 HAVE IN TERMS OF ROUTINE MAINTENANCE SO THAT WE'RE NOT FALLING  
25 BEHIND. AND THEN WE WILL BE WORKING THROUGH THE BUDGET PROCESS



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1 WITH THE BOARD TO TRY TO ALLOCATE MORE MONEY TO CATCH UP WHERE  
2 THE BUILDINGS HAVE BEEN DETERIORATING. AND THEN, TO ADDRESS  
3 SUPERVISOR SOLIS'S COMMENT, WE'RE LOOKING AT ALL DIFFERENT  
4 OPTIONS, INCLUDING REVENUE GENERATION THROUGH VARIOUS LEASES,  
5 PUBLIC-PRIVATE PARTNERSHIPS, A VARIETY OF THINGS, TO ADDRESS  
6 HOW WE CAN USE THE ASSETS MORE STRATEGICALLY TO GENERATE  
7 REVENUE.

8

9 **HILDA SOLIS, CHAIR:** AND I THINK THERE IS AN URGENCY HERE. JUST  
10 LAST LAST WEEKEND, SATURDAY I WAS AT EASTLAKE, OUR JUVENILE  
11 HALL. AND IT'S JUST A REMINDER THAT HERE WE ARE CONTINUING TO  
12 CIRCLE YOUNGSTERS THAT ARE THERE AND OUR STAFF. AND THE  
13 SITUATION HAS NOT IMPROVED DRAMATICALLY THERE IN TERMS OF ANY  
14 FACILITIES UPGRADES IN ANY WAY. AND I'M VERY CONCERNED ABOUT  
15 THAT, BECAUSE AS LONG AS WE DETAIN YOUNG PEOPLE THERE IN THE  
16 CONDITIONS THAT I SEE, THAT I SAW, I THINK THERE IS A REASON  
17 FOR US TO MOVE QUICKER AND TO UNDERSTAND EXACTLY WHAT RISKS  
18 WE'RE PUTTING OURSELVES AT WHEN WE DON'T MAINTAIN GOOD  
19 MAINTENANCE AND OPERATIONS, WHETHER IT'S HOT RUNNING WATER OR  
20 MAKING SURE THAT WE HAVE ADEQUATE EQUIPMENT THAT FUNCTIONS,  
21 SAFETY GUARDS, THINGS LIKE THAT. I DON'T MEAN PEOPLE, BUT I  
22 JUST MEAN WHAT THAT ALL ENTAILS. IN PARTICULAR, AT SOME OF  
23 THESE PLACES WHERE WE MENTIONED WE'LL BE LOOKING AT JAILS,  
24 PROBATION CAMPS, ESPECIALLY THAT ONE THAT KIND OF IS THE  
25 HEADQUARTERS OF WHERE WE ACTUALLY SEND PEOPLE OUT FROM, IS IN,



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1 I THINK, REALLY DEPLORABLE CONDITIONS AND WOULD LOVE TO SEE  
2 SOMETHING HAPPEN QUICKLY THERE. AND MAYBE PERHAPS THAT'S A  
3 CONVERSATION WE NEED TO HAVE ABOUT HOW WE UTILIZE THAT  
4 PARTICULAR PIECE OF PROPERTY, AND MAYBE IT'S TIME TO THINK  
5 ABOUT CONSTRUCTING SOMETHING NEW OR SOMETHING IN LIEU OF THAT  
6 BUT PLACING WITH IT SOMETHING ELSE. BECAUSE I THINK THAT SENDS  
7 A MESSAGE THAT THE COUNTY REALLY DOES CARE ABOUT NOT ONLY THE  
8 PEOPLE THAT WE SERVE BUT HOW WE'RE USING OUR ASSETS AND OUR  
9 RESOURCES. YES, SHEILA KUEHL, SUPERVISOR KUEHL.

10

11 **SUP. SHEILA KUEHL:** SHEILA KUEHL HERE. YES, RESIDENT OF THE  
12 THIRD DISTRICT. [LAUGHTER.] FIRST OF ALL, C.E.O. HAMAI, I WANT  
13 TO GIVE YOU SOME WELL-DESERVED PRAISE ON THIS BUDGET. AS I  
14 INDICATED WHEN YOU PRESENTED TO US LAST TIME, THERE WAS A LOT  
15 OF SPECULATION ABOUT HOW PUTTING THE MONEY THAT WE ARE PUTTING  
16 INTO -- IN THE '15/'16 BUDGET INTO BOARD PRIORITIES WAS  
17 ALLEGEDLY GOING TO BREAK THE BANK, AND IT DIDN'T, BECAUSE  
18 JUDICIOUSLY, AS YOU PUT MONEY INTO EACH OF THE BOARD'S  
19 PRIORITIES, THINGS IMPROVE. AND I THINK FOR PROBABLY FOR THE  
20 FIVE OF US, NOT FAST ENOUGH, BUT THAT'S BECAUSE \$28 BILLION IS  
21 INSUFFICIENT. IT JUST IS. SO I WANT TO SAY THAT I THINK THE  
22 WORK THAT YOU HAVE DONE IN PULLING THIS TOGETHER, IN RESETTING  
23 YOUR TEAM IS SHOWING. AND I'LL JUST SPEAK FOR MYSELF. I'M VERY  
24 GRATEFUL FOR IT AND FOR THE VERY PROFESSIONAL WORK THAT'S  
25 BEING DONE, BECAUSE LOOKING AT THESE FUTURE BUDGET ISSUES,



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1 WHICH REALLY REFLECT THE BOARD'S PRIORITIES, I WOULD SAY  
2 SLIGHT DISAGREEMENT, BUT MAYBE NOT, WITH MY COLLEAGUE ABOUT  
3 HOMELESSNESS FUNDING AND AFFORDABLE HOUSING FUNDING. HE SAYS,  
4 QUITE CORRECTLY, IN MY OPINION, THEY'RE CONNECTED. BUT I WANT  
5 TO CONTINUE TO PUSH TO MAKE CERTAIN THAT THESE ARE SEPARATE  
6 AND LOOKED AT SEPARATELY, BECAUSE AFFORDABLE HOUSING IS NOT  
7 JUST FOR HOMELESS PEOPLE. IT'S A WAY TO PREVENT HOMELESSNESS.  
8 NOW, IN THAT SENSE, AND I KNOW THAT THAT'S WHAT WE ALL MEAN,  
9 IN THAT SENSE, IT IS A PART OF THE 47 STRATEGIES, NO QUESTION,  
10 JUST AS HELPING WITH JOBS AND INCOME INCREASE, WHICH ISN'T  
11 INTUITIVELY A PART OF DEALING WITH HOMELESSNESS. MY QUESTION  
12 ABOUT THE 450 MILLION ANNUALLY TO CLOSE THE HOMELESS GAP,  
13 WHICH YOU INDICATE ON PAGE 9, IT SAYS "NOT INCLUDING  
14 CONSTRUCTION COSTS." DO I ASSUME IT ALSO DOESN'T INCLUDE THE  
15 KINDS OF SERVICES THAT WE PROVIDE UPWARD OF A BILLION DOLLARS  
16 IN MENTAL HEALTH AND PHYSICAL HEALTH AND ADDICTION TREATMENT?

17

18 **SACHI HAMAI, C.E.O.:** CORRECT.

19

20 **SUP. SHEILA KUEHL:** OR IT DOES.

21

22 **SACHI HAMAI, C.E.O.:** THE \$1 BILLION IS SEPARATE AND APART, AND  
23 THAT IS ALREADY IN OUR BUDGET.

24



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1   **SUP. SHEILA KUEHL:** SO THE \$450 MILLION, WHICH DOES NOT INCLUDE  
2   CONSTRUCTION COSTS, WHAT NEEDS DOES THAT REFLECT IN TERMS OF  
3   THE BUDGET IN ONGOING FUNDING?

4

5   **SACHI HAMAI, C.E.O.:** I BELIEVE PHIL ANSELL, AND HE'S NOT HERE  
6   THIS MORNING, HAD ALSO ANSWERED THAT YESTERDAY. BUT IT  
7   INCLUDES SERVICES FOR LIKE MENTAL HEALTH SERVICES. IT INCLUDES  
8   SOME OF THE VOUCHERS FOR HOUSING, THE VETERANS' VOUCHERS,  
9   ADDITIONAL ASSISTANCE FOR THE FAMILIES. SO IT'S NOT JUST ONE  
10   POCKET OF MONEY, BUT IT CROSSES A NUMBER OF AREAS THAT WE HAVE  
11   IN OUR STRATEGIES.

12

13   **SUP. SHEILA KUEHL:** I'M ALSO VERY INTERESTED IN THE ISSUE OF  
14   OUR STORM WATER CLEANUP AND HAPPY TO SEE THAT WE ARE ALSO  
15   WORKING ON HOW WE WILL BE ABLE TO FUND THAT, BECAUSE WE ALSO  
16   HAVE TO HELP OUR 88 CITIES PAY THEIR SHARE. AND I DON'T MEAN  
17   NECESSARILY HELP WITH COUNTY MONEY BUT HELP THEM FIGURE OUT  
18   HOW THEY CAN BRING IN SUFFICIENT MONEY, BECAUSE SO MUCH OF  
19   THIS IS CONNECTED. WHEN YOU TALK ABOUT DEFERRED MAINTENANCE,  
20   IN THE THIRD DISTRICT, WE SOMEHOW DID NOT NOTICE A LEAK IN ONE  
21   OF THE D.M.H. BUILDINGS, WHICH LED TO MOLD, WHICH LED TO  
22   HAVING TO EVACUATE THE BUILDING AND FIND NEW PLACES FOR PEOPLE  
23   TO WORK, WHICH IS KIND OF, YOU KNOW, FOR LOSS OF A NAIL, THE  
24   SHOE WAS LOST, AND THEN THE KINGDOM IS LOST. AND THE KINGDOM  
25   IS A LOT MORE EXPENSIVE THAN IF WE SOMEHOW NOTICE THESE THINGS



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1 IN ADVANCE. SO I'M CERTAIN WHETHER THERE'S A WAY TO  
2 INCORPORATE A KIND OF EARLY WARNING SYSTEM ABOUT OUR  
3 BUILDINGS. WE PAY SO MUCH ATTENTION TO THAT WHICH HAS ALREADY  
4 HAPPENED. HOMELESS PEOPLE ON THE STREET, AND NOW WE'RE TRYING  
5 TO LOOK AT KEEPING PEOPLE FROM BEING HOMELESS. I FEEL THE SAME  
6 WAY ABOUT DEFERRED MAINTENANCE. IT'S SUCH A HUGE NUT THAT WE  
7 KEEP THINKING, "I HAVE TO FIX THIS AND FIX THIS," AND WE DON'T  
8 HAVE REALLY, IN MY OPINION, BUT I COULD BE WRONG, AN EARLY -  
9 WARNING SYSTEM ABOUT THESE THINGS AND WHETHER THERE'S A WAY TO  
10 SAVE A LOT OF MONEY BY, ALMOST LIKE YOU DO YOUR RED STRIKE  
11 TEAMS OR WHATEVER YOU CALL, YOU KNOW, GO IN, FIX IT, AND SAVE  
12 US A LOT OF MONEY.

13

14 **SUP. RIDLEY-THOMAS:** WHAT IS THAT A.E.C.O.M. REPORT SUPPOSED TO  
15 DO?

16

17 **SACHI HAMAI, C.E.O.:** AND I DON'T DISAGREE WITH YOU,  
18 SUPERVISOR.

19

20 **SUP. RIDLEY-THOMAS:** NO, SERIOUSLY.

21

22 **SUP. SHEILA KUEHL:** EXCUSE ME. I DON'T WANT MY QUESTION  
23 HIJACKED. [LAUGHTER.]

24

25 **SACHI HAMAI, C.E.O.:** LET ME JUST ANSWER.



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1

2 **SUP. RIDLEY-THOMAS:** I'M GOING TO HIJACK IT WHEN I WANT TO.

3

4 **HILDA SOLIS, CHAIR:** LET'S HAVE SOME ORDER HERE. OKAY, SACHI,  
5 YOU'RE ON.

6

7 **SUP. SHEILA KUEHL:** IT'S NOT HIJACKING. IT'S A LITTLE BIT OF  
8 HIGH JINX. I THINK DESPITE -- YOU MUST KNOW WE ALL SLEPT HERE  
9 LAST NIGHT, BECAUSE WE WERE HERE ALL DAY, AND THEN, YOU KNOW.  
10 SO.

11

12 **SACHI HAMAI, C.E.O.:** RIGHT. AND I FEEL LIKE I'VE BEEN WITH  
13 YOU, TOO. SO. [LAUGHTER.]

14

15 **SACHI HAMAI, C.E.O.:** BUT IN RESPONSE TO THAT, I THINK THAT  
16 OVER TIME, AND, YOU KNOW, FOR SEVERAL YEARS, PERHAPS THE  
17 EMPHASIS BY THE COUNTY WAS NOT SO MUCH ON PREVENTATIVE  
18 MAINTENANCE AND DEFINITELY NOT A LOT HAS GONE INTO DEFERRED  
19 MAINTENANCE AND EXTRAORDINARY MAINTENANCE FOR OUR FACILITIES.  
20 AND THE PLANNING PROCESS, I WILL SAY, I'VE BEEN IN THE COUNTY  
21 FOR QUITE SOME TIME, IN LOOKING AT WHAT WE DO WITH OUR  
22 INFRASTRUCTURE HAS BEEN, TO ME, A BIT REMISS. AND I THINK  
23 THAT'S WHERE WE ARE TODAY IN TRYING TO CORRECT IT. SO WE DO  
24 HAVE FUNDING SET ASIDE. WE ARE TRYING TO PUT MORE EMPHASIS ON  
25 WHAT YOU CALL "THE EARLY WARNING SYSTEM" OR MORE WHAT WE WOULD



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1 CALL PREVENTATIVE MAINTENANCE AND HOPEFULLY COULD CATCH THAT  
2 LEAK IN THE WALL OR WHATEVER MAY BE CAUSING OR WHAT WOULD BE  
3 THE ROOT CAUSE TO A FACILITY ACTUALLY BECOMING SO --

4

5 **SUP. SHEILA KUEHL:** I THINK I WANT TO EMPHASIZE PREVENTION IN  
6 ALL OF THESE CATEGORIES, IF POSSIBLE. THAT'S GENERALLY LESS  
7 EXPENSIVE, BUT WE ARE SO BUSY TRYING TO STEM THE BLEEDING THAT  
8 WE, YOU KNOW, DIDN'T BUY THE BAND-AIDS. SO..

9

10 **SACHI HAMAI, C.E.O.:** ABSOLUTELY.

11

12 **SUP. SHEILA KUEHL:** ..THAT'S KIND OF A GOOD IMAGE, ISN'T IT? I  
13 ONLY HAVE ONE THING, MORE THING TO ASK, AND IT'S, IF I MAY,  
14 MADAME CHAIR, IT REALLY RELATES TO PULLING DOWN FEDERAL AND  
15 STATE FUNDING. I THINK THIS HAS SOMEWHAT ALWAYS BEEN THE BANE  
16 OF LOCAL GOVERNMENT, TO KEEP UP-TO-DATE SUFFICIENTLY, TO MAKE  
17 CERTAIN THAT WE APPLY FOR EVERY POSSIBLE DOLLAR THAT WE CAN  
18 GET. AND I THINK WE LEAVE IT A LOT TO OUR DEPARTMENT HEADS,  
19 SORT OF, YOU KNOW, RANDOMLY, YOU KNOW, DOES SKYE KNOW THAT SHE  
20 CAN GET A MILLION DOLLARS FOR NEW BOOKS? OR IS IT OUR JOB -- I  
21 JUST PICKED HER OUT BECAUSE SHE JUST WALKED BY, BUT TO, YOU  
22 KNOW, OR IS IT OUR JOB PARTLY TO HELP IDENTIFY THAT? DO WE  
23 HAVE A UNIT, A CENTRAL UNIT, THAT IS SORT OF CONSTANTLY  
24 COMBINING OUR FEDERAL BUDGET AND STATE BUDGET FOR, YOU KNOW, A



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1 BILLION DOLLARS HERE, A BILLION DOLLARS THERE? PRETTY SOON  
2 YOU'RE TALKING ABOUT REAL MONEY, SOMEBODY ONCE SAID.

3

4 **SACHI HAMAI, C.E.O.:** SO, TO ANSWER YOUR QUESTION..

5

6 **SUP. SHEILA KUEHL:** MR. JONES?

7

8 **SACHI HAMAI, C.E.O.:** WE DO NOT CURRENTLY HAVE AN ACTUAL FORMAL  
9 DEPARTMENT OR UNIT. BUT WE HAVE STARTED A PILOT WITHIN THE  
10 C.E.O.'S OFFICE, AND IT'S REALLY WITHIN OUR UNINCORPORATED  
11 GROUP THAT WE'VE STARTED THE PILOT TO LOOK AT ADDITIONAL  
12 GRANTS, BOTH FEDERAL AND AT THE STATE LEVEL.

13

14 **SUP. SHEILA KUEHL:** WELL, MAYBE WE'LL LOOK AT THAT OVER THE  
15 NEXT YEAR, BECAUSE, YOU KNOW, WE'RE NOT THE ONLY GOVERNMENT  
16 THAT SORT OF HAS THIS ISSUE. THE STATE DOESN'T KNOW WHAT IT  
17 CAN GET FROM THE FEDS ALWAYS. AND WHEN WE LEAVE IT IN SO MANY  
18 SORT OF SPLINTERED AREAS -- AND I DO UNDERSTAND DEPARTMENT  
19 HEADS OFTEN KNOW MORE AND HAVE THEIR OWN STAFF ABOUT IT, BUT,  
20 I DON'T KNOW, IT COULD BE A MONTHLY MEETING OF ALL THE PEOPLE  
21 THAT DO THAT IN THE DEPARTMENTS. I DON'T WANT TO INVENT THE  
22 ANSWER. BUT I DO THINK THAT THAT IS ONE OF THOSE REVENUE  
23 SOURCES THAT WE OFTEN DON'T THINK OF IN GENERAL AND IN GROSS.  
24 SO I WOULD SUGGEST IT. THANK YOU, MADAME CHAIR.

25



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1 **HILDA SOLIS, CHAIR:** SUPERVISOR ANTONOVICH, ANY COMMENTS?

2 SUPERVISOR KNABE'S NOT HERE. I JUST WANT TO ADD --

3

4 **SUP. RIDLEY-THOMAS:** IF I MAY?

5

6 **HILDA SOLIS, CHAIR:** I JUST WANT TO ADD ONE MORE COMMENT. I  
7 THINK IT'S VERY IMPORTANT THE POINT THAT WE BE MORE AGGRESSIVE  
8 AND NOT LEAVE MONEY ON THE TABLE, SO TO SPEAK. AND THAT MEANS  
9 THAT WE HAVE TO REALLY DRAW DOWN AS MUCH SUPPORT AS WE CAN  
10 FROM THE STATE GOVERNMENT. SOMETIMES WE DON'T KNOW OURSELVES  
11 THAT THE STATE IS GIVING US THE OPPORTUNITY TO SERVE SOME OF  
12 THESE PRIORITY AREAS, ONE OF WHICH IS VETERANS HOMELESS  
13 INDIVIDUALS. IN MY UNDERSTANDING, MEETING WITH CALVETS, THE  
14 STATE PROGRAM, THAT THERE ARE SOME ISSUES THAT WE'RE GOING TO  
15 HAVE TO WORK OUT, BECAUSE APPARENTLY L.A. COUNTY IS LEAVING A  
16 LOT OF MONEY OUT ON THE TABLE AND OTHER COUNTIES ARE TAKING IT  
17 OVER AND WE HAVE THE LARGEST CONCENTRATION. SO I THINK THAT'S  
18 GOING TO REQUIRE US TO REALLY FOCUS IN ON HOW WE REALLY  
19 UPGRADE OUR PROGRAMMING, PARTICULAR STAFF, SO THAT WE CAN DRAW  
20 DOWN THE EXPERTISE AND THE FUNDING THAT'S NECESSARY SO WE  
21 CANNOT JUST ALWAYS HAVE TO COUNT ON OUR OWN DIME BUT REALLY  
22 LOOK AT WHAT THE STATE HAS BEEN AUTHORIZED TO DO. AND I WORRY,  
23 BECAUSE IF WE DON'T USE IT, THEN THE STATE WILL SAY, "WELL,  
24 YOU KNOW WHAT? TOO BAD, GUYS. WE'RE TAKING IT AWAY." I MEAN,  
25 YOU'RE NOT GOING TO GET ANY MORE WHEN WE KNOW THE NEED IS SO



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1 GREAT. AND THAT'S KIND OF A GENERAL STATEMENT, BUT I WOULD  
2 JUST SAY THAT THAT'S COME TO MY ATTENTION, AND I THINK WE NEED  
3 TO BE FOCUSED ON IT. I'M WILLING TO HELP TO DO WHATEVER I CAN  
4 TO SEE THAT HAPPEN. SUPERVISOR RIDLEY-THOMAS?

5

6 **SUP. RIDLEY-THOMAS:** I WAS NOT MERELY SEEKING TO BE FACETIOUS,  
7 NOR WAS I SEEKING TO HIJACK OR HIGH JINX OR LOWBALL ANYONE  
8 ABOUT THIS ISSUE THAT IS NOT A NEW ISSUE. IT IS AN ISSUE THAT  
9 IS PERSISTENT THAT HAS BEEN RAISED WITH SOME REGULARITY ABOUT  
10 DEFERRED MAINTENANCE. THAT'S WHY IT'S IN THE BUDGET DISCUSSION  
11 HERE. ONE OF THE WAYS WE CHOSE TO ADDRESS THAT IS TO GET A  
12 HANDLE ON THE REAL-ESTATE INVENTORY IN THE COUNTY OF LOS  
13 ANGELES. THAT CONVERSATION GOES BACK AT LEAST THREE YEARS. AND  
14 THE DISCUSSION ABOUT A.E.C.O.M., WHICH ENDED UP BEING THE  
15 VENDOR THAT WAS CHOSEN TO DO THAT, WAS SUPPOSED TO AFFORD US  
16 WITH A COMPREHENSIVE LOOK OF WHAT OUR ASSETS ARE AND HOW WE  
17 WOULD KEEP TRACK OF HOW WE WOULD THEN CORRECT ANY  
18 DEFICIENCIES, RAZE THOSE BUILDINGS THAT WERE NOT COST-  
19 EFFECTIVE TO MAINTAIN ANY LONGER -- AND CANDIDATE 1 OR EXHIBIT  
20 1 OR EXHIBIT A ON THAT FRONT WOULD BE THE HALL OF  
21 ADMINISTRATION, THANK YOU VERY MUCH -- AND THEN MOVE FROM  
22 THERE TO A RATIONAL WAY OF DISPOSING OF IT. IT MIGHT BE USEFUL  
23 TO CAUSE THIS BOARD TO HAVE AN APPRECIATION FOR WHAT THE SCOPE  
24 OF THAT REPORT REALLY IS SO THAT WE HAVE A BETTER  
25 UNDERSTANDING OF THE EARLIER WARNING SYSTEMS, WHAT THE NUT IS



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1 IN TERMS OF DEFERRED MAINTENANCE, WHAT THE DISPROPORTIONATE  
2 DISTRIBUTIONS ARE IN TERMS OF HEALTH, PROBATION, NAME THE  
3 DEPARTMENT, THE SHERIFF'S DEPARTMENT, THE MENTAL HEALTH  
4 DEPARTMENT, LIBRARIES, WHAT ALL THAT LOOKS LIKE AND WHAT  
5 DEPARTMENTS ARE PERFORMING EFFECTIVELY IN TERMS OF GETTING  
6 THEIR FACILITIES IN SHAPE. THIS IS NOT A NEW ISSUE. AT ALL.  
7 BUT IT IS AN ONGOING ISSUE THAT WE NEED TO COME TO GRIPS WITH.  
8 AND I THINK WE HAVE A METHOD OF DOING SO. I DON'T KNOW THAT IT  
9 IS ON TIME IN TERMS OF GETTING BACK TO US. WHEN YOU COME BACK  
10 TO US, MADAME C.E.O., IT WOULD SEEM TO ME THAT WE OUGHT TO  
11 KNOW HOW MUCH MONEY WE'VE ALREADY SPENT WITH THE VENDOR AND  
12 HOW PRODUCTIVE THEY HAVE OR HAVE NOT BEEN IN TERMS OF GETTING  
13 US WHAT WE NEED AND HOW RESPONSIVE WE HAVE BEEN TO THOSE  
14 RECOMMENDATIONS THEY MAY HAVE MADE.

15

16 **HILDA SOLIS, CHAIR:** THANK YOU. IF THERE'S NO OTHER FURTHER  
17 QUESTIONS FROM THE BOARD AT THIS TIME, THEN WE WILL GO AHEAD  
18 AND CALL UP OUR LIST OF SPEAKERS REPRESENTING DEPARTMENTS, AND  
19 THESE INDIVIDUALS WILL BE ALLOTTED THREE MINUTES. I HAVE  
20 ANGELA FLEMING. ACTUALLY, JEFFREY PRANG. I'M SORRY, JEFFREY.  
21 YES, I SAW HER. ASSESSOR, COUNTY ASSESSOR, COREY CALAYCAY, AND  
22 HERBERT HATANAKA. I HOPE I DIDN'T MASSACRE YOUR NAMES. MR.  
23 PRANG, WELCOME.

24



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1   **JEFF PRANG:** GOOD MORNING, CHAIRPERSON SOLIS AND HONORABLE  
2   MEMBERS OF THE BOARD. THANK YOU FOR THE OPPORTUNITY TO ADDRESS  
3   YOUR BOARD THIS MORNING TO DISCUSS MY 2016 BUDGET REQUEST.  
4   WHILE UNMET NEEDS REQUESTS TOTAL MORE THAN \$7.4 MILLION FOR  
5   VARIOUS ITEMS, SUCH AS IMPROVING WORK AREAS AND SECURING  
6   CONSULTANT SERVICES TO ASSIST WITH OUR MORE COMPLICATED  
7   VALUATIONS, I'D LIKE TO FOCUS YOUR ATTENTION ON THOSE ITEMS  
8   THAT MORE IMPORTANTLY IMPACT ASSESSOR OPERATIONS. THE BUDGET  
9   PROPOSAL BEFORE YOU REPRESENTS MY BEST EFFORT TO RIGHT-SIZE MY  
10   OFFICE AND TO ENSURE MORE EFFICIENT PRODUCTIVITY AND SERVICE  
11   TO THE PUBLIC. IMPORTANTLY, IT ALSO SUPPORTS YOUR BOARD AND  
12   YOUR STRATEGIC INITIATIVES BY MAXIMIZING OUR COMPLETION OF THE  
13   ASSESSMENT ROLL AND THE REVENUE THAT IS A BY-PRODUCT OF THE  
14   TAX ROLL. I AM REQUESTING FUNDING FOR 36 POSITIONS THAT ARE  
15   ALREADY AUTHORIZED IN ORDINANCE. THESE POSITIONS ARE VITAL TO  
16   CORRECTING A NUMBER OF STRUCTURAL DEFICIENCIES THAT COMPROMISE  
17   MY OFFICE'S ABILITY TO COMPLETE ITS WORK THOROUGHLY AND IN A  
18   TIMELY MANNER, THEREBY HAVING A DIRECT IMPACT ON COUNTY  
19   REVENUES AND THE RESIDENTS THAT WE SERVE. THERE ARE THREE  
20   MAJOR IMPEDIMENTS TO THE EFFICIENT OPERATION OF MY DEPARTMENT.  
21   THE FIRST IS THE ONGOING RELIANCE ON OVERTIME NECESSARY TO  
22   CLOSE THE ASSESSMENT ROLL, SECONDLY IS THE PERSISTENT  
23   PRODUCTION BACKLOGS, AND FINALLY, INEFFICIENCIES IN PROCESSING  
24   OF ASSESSMENT APPEALS CASES THAT ARE A BURDEN TO TAXPAYERS.  
25   THESE THREE ISSUES HAVE SIGNIFICANT IMPACT ON MY OFFICE



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1 PRODUCTIVITY AND THEREBY THE ACCOMPANYING REVENUES. FOR A VERY  
2 LONG TIME PRECEDING MY ASSUMPTION OF THIS OFFICE, THE  
3 DEPARTMENT HAS RELIED ON OVERTIME TO COMPLETE THE ANNUAL  
4 ASSESSMENT ROLL. TYPICALLY WE SPEND OVER 43,000 PERSONNEL  
5 HOURS, EXCEEDING \$2.6 MILLION ANNUALLY, TO CLOSE THE  
6 ASSESSMENT ROLL. THIS YEAR WE'RE PROJECTING TO EXCEED OUR  
7 OVERTIME BUDGET BY NEARLY \$750,000 TO A TOTAL OF \$3.4 MILLION.  
8 THE TRUTH IS THAT EVEN WITH OVERTIME, WE DO NOT COMPLETELY  
9 CLOSE THE ASSESSMENT ROLL; WE SIMPLY CARRY OVER UNCOMPLETED  
10 WORK TO THE FOLLOWING ASSESSMENT YEAR. FOR INSTANCE, THIS YEAR  
11 WE WILL CARRY OVER NEARLY 30,000 NEW CONSTRUCTION PERMITS,  
12 ESTIMATED AT OVER \$1.86 BILLION IN ASSESSED VALUE, UNTIL  
13 SPRING OF 2017 BECAUSE WE DON'T HAVE SUFFICIENT STAFFING TO  
14 COMPLETE THEM BY THE END OF THIS ASSESSMENT YEAR, EVEN WITH  
15 THE USE OF OVERTIME. AS YOU KNOW, WITH PROPERTY TAXES AT 1  
16 PERCENT OF ASSESSED VALUE, \$1.86 BILLION IN ASSESSED VALUE  
17 EQUATES TO \$18.6 MILLION IN PROPERTY TAXES FOR ALL LOCAL  
18 GOVERNMENT ENTITIES, INCLUDING SCHOOLS, WITH THE COUNTY'S  
19 SHARE AT 29 PERCENT EQUATING TO \$5.4 MILLION IN ADDITIONAL TAX  
20 REVENUES. BY ELIMINATING OUR RELIANCE ON OVERTIME AND  
21 PROCESSING PERMITS IN THE YEAR THAT THEY WERE FILED, THOSE  
22 PROPERTY TAX REVENUES WILL BE REALIZED IN THE CURRENT BUDGET  
23 YEAR, WHICH PROVIDES YOUR BOARD WITH THE OPTION OF PROGRAMMING  
24 SUCH FUNDS IN THE CURRENT BUDGET YEAR. THE FINAL FISCAL  
25 CHALLENGE DEALS WITH ASSESSMENT APPEALS. THERE ARE CURRENTLY



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1 MORE THAN 35,000 APPEALS CASES READY TO BE RESOLVED. MY STAFF  
2 ESTIMATES THAT WE SPEND IN EXCESS OF \$2 MILLION ANNUALLY IN  
3 PREPARING ASSESSMENT APPEALS CASES FOR TAXPAYERS THAT FAIL TO  
4 SHOW UP AT THEIR SCHEDULED HEARINGS AND FOR LATE REQUESTS FOR  
5 CONTINUANCES. BOTH INSTANCES REQUIRE MY STAFF TO FULLY PREPARE  
6 APPEALS CASES AMOUNTING TO HUNDREDS OF HOURS OF LOST PERSONNEL  
7 TIME THAT COULD OTHERWISE BE DIRECTED TOWARD OTHER PRODUCTION  
8 ACTIVITIES THAT WOULD HAVE A POSITIVE IMPACT ON THE VALUE OF  
9 THE ASSESSMENT ROLL. IF SUPPORTED BY YOUR BOARD, MY OFFICE  
10 WILL BE ABLE TO ELIMINATE STRUCTURAL BACKLOGS AND  
11 SIGNIFICANTLY REDUCE OVERTIME WITHIN 2 TO 3 YEARS. WE ESTIMATE  
12 THAT \$4 MILLION ANNUALLY FOR THE REQUESTED APPRAISER  
13 POSITIONS, WE CAN GENERATE AMPLE ASSESSMENT ROLL VALUE THAT  
14 TRANSLATES INTO ABOUT \$18.6 MILLION FOR ALL LOCAL  
15 JURISDICTIONS WITH THE COUNTY RECEIVING \$5.4 MILLION IN  
16 REVENUE. CHAIRPERSON SOLIS, YOU HAD INDICATED THAT IT'S YOUR  
17 GOAL TO LEAVE NO MONEY ON THE TABLE. THAT IS MY GOAL, AS WELL.  
18 AND I BELIEVE THAT THIS BUDGET REQUEST WILL HELP ENSURE THAT  
19 WE ARE AS THOROUGH AND AS COMPLETE AS POSSIBLE IN COMPLETING  
20 THE ASSESSMENT ROLL TO ENSURE THAT MAXIMUM PROPERTY TAX  
21 REVENUES ARE COLLECTED BY THE COUNTY.

22  
23 **HILDA SOLIS, CHAIR:** THANK YOU. I DO HAVE A QUESTION. I KNOW  
24 THAT YOU'RE ASKING FOR 36 POSITIONS.



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1   **JEFF PRANG:** THAT'S CORRECT.

2

3   **HILDA SOLIS, CHAIR:** WHAT IF YOU ONLY GET MAYBE FIVE OR TEN?

4   [LAUGHTER.]

5

6   **HILDA SOLIS, CHAIR:** THEN WHAT?

7

8   **SACHI HAMAI, C.E.O.:** MADAME CHAIR, CAN I MAKE A COMMENT HERE?

9   AND, YOU KNOW, WE WOULD CERTAINLY BE HAPPY TO WORK WITH THE

10   ASSESSOR'S OFFICE AS WE GET CLOSER TO SUPPLEMENTAL AND, AGAIN,

11   TRY AND WORK THROUGH THE ASSESSOR'S NEEDS, HIS 36 POSITIONS.

12   BUT I DO WANT TO MAKE NOTE THAT THERE IS ABOUT 161 VACANT

13   POSITIONS CURRENTLY IN THE ASSESSOR'S OFFICE. SO, I THINK IN

14   TERMS OF LOOKING AT JUST THE --

15

16   **HILDA SOLIS, CHAIR:** HOW DOES THAT EQUATE, THOUGH?

17

18   **SACHI HAMAI, C.E.O.:** JUST THE -- IN TERMS OF HIS VACANT ITEMS,

19   THERE'S ABOUT 61 IN THE APPRAISER AREA. SO I THINK BEFORE WE

20   ACTUALLY TRY AND ALLOCATE ADDITIONAL POSITIONS THAT WE WANT TO

21   SEE SOME OF THE VACANCIES FILLED AND SEE HOW FAR THAT WOULD

22   ASSIST HIM. THE OTHER THING IS I KNOW HE'S TALKING ABOUT HIS

23   OVERTIME BUDGET, AND WE WOULD BE HAPPY TO WORK WITH HIM ON

24   TRYING TO REDUCE THE OVERTIME BUDGET WITH THE BACKLOG-- I



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1 MEAN, WITH THE VACANCIES OF HIS OTHER 100 POSITIONS, WHICH ARE  
2 MORE IN THE CLERICAL SERIES.

3

4 **HILDA SOLIS, CHAIR:** SO, CAN YOU EXPLAIN, MR. PRANG, THE ISSUE  
5 OF THESE VACANCIES?

6

7 **JEFF PRANG:** WE ARE AGGRESSIVELY HIRING. WE HAVE A PLAN WHERE  
8 WE WILL HOPEFULLY HAVE THESE POSITIONS FILLED BY THE END OF  
9 THIS YEAR. EVEN WITH THOSE POSITIONS FILLED, WE STILL WILL NOT  
10 HAVE THE PRODUCTION HOURS TO MANAGE THE OVERTIME AND THE  
11 PRODUCTION BACKLOG NEEDS.

12

13 **HILDA SOLIS, CHAIR:** SO IN ADDITION TO THE 160 --

14

15 **SACHI HAMAI, C.E.O.:** 161. SO I THINK WHAT WE SHOULD DO IS  
16 PROBABLY JUST WORK WITH THE ASSESSOR'S OFFICE GOING INTO  
17 SUPPLEMENTAL TO SEE IF THERE'S SOME RESOLUTION TO THIS.

18

19 **HILDA SOLIS, CHAIR:** MY CONCERN -- AND I THINK A LOT OF THE  
20 BOARD MEMBERS WOULD POSSIBLY AGREE -- IS THAT WE DEFINITELY  
21 NEED TO GO AFTER FOLKS THAT OWE US, THE COUNTY, FUNDING IN  
22 THIS PARTICULAR INSTANCE. AND I THINK THE QUICKER WE CAN GET  
23 TO THAT HIGH PRIORITY, FOLKS OR INVESTIGATORS, TO ME, THAT  
24 WOULD BE KIND OF A RATIONAL PLAN TO FOCUS IN ON THAT. I CAN'T



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1 FULLY GRASP THAT WE HAVE 160-SOME POSITIONS THAT ARE NOT  
2 FILLED AND THEN YOU'RE ASKING FOR ADDITIONAL 36.

3

4 **JEFF PRANG:** MOST OF THOSE 160 POSITIONS ARE NOT APPRAISAL  
5 POSITIONS. THOSE INCLUDE CLERICAL. THEY INCLUDE OWNERSHIP.

6

7 **SACHI HAMAI, C.E.O.:** THAT WOULD BE THERE'S ABOUT 61 THAT ARE  
8 APPRAISAL POSITIONS.

9

10 **JEFF PRANG:** AS OF APRIL 30TH, WE HAVE 32 APPRAISAL POSITIONS.

11

12 **SACHI HAMAI, C.E.O.:** I THINK WE SHOULD PROBABLY JUST WORK  
13 AGAIN GOING INTO..

14

15 **HILDA SOLIS, CHAIR:** OKAY, AS WE --

16

17 **SACHI HAMAI, C.E.O.:** ..SUPPLEMENTAL ON THE ITEMS.

18

19 **SUP. RIDLEY-THOMAS:** MADAME CHAIR?

20

21 **HILDA SOLIS, CHAIR:** YES, SUPERVISOR RIDLEY-THOMAS.

22

23 **SUP. RIDLEY-THOMAS:** I DON'T KNOW TO THE EXTENT THAT IT'S  
24 ADVISABLE, BUT PERHAPS THERE OUGHT TO BE SOME POLICY  
25 CONSIDERATIONS THAT'S JUST THAT NO NEW INCREASES UNTIL ALL



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1 VACANCIES, THESE 85, 90 PERCENT OF THE VACANCIES ARE FILLED.  
2 THAT WAY WE CAN'T BE ACCUSED OF PERPETUATING A BLOATED  
3 BUREAUCRACY. SO THE ASSESSOR'S OFFICE HAS DONE REMARKABLY WELL  
4 IN THE LAST TWO YEARS UNDER YOUR LEADERSHIP, MR. PRANG, AND WE  
5 ACKNOWLEDGE THAT. BUT IN TERMS OF THE PRECEDENTIN SETTING  
6 IMPLICATIONS OF THAT NUMBER OF VACANCIES AND THE REQUESTS FOR  
7 NEW HIRES SEEMS TO ME TO BE TAKING US DOWN A PATH OF FISCAL  
8 IMPRUDENCE. WE DO NEED TO MANAGE THE WORKFORCE PROPERLY, WHICH  
9 MEANS THAT IN ORDER TO MAKE SURE THAT PEOPLE ARE BEING  
10 PRODUCTIVE AND AFFORDED THE OPPORTUNITY FOR SALARY INCREASES  
11 IN TERMS AND NEGOTIATIONS, WE CAN'T DO BOTH. WE CAN'T DO BOTH.  
12 LIMITED RESOURCES WITH WHICH TO WORK AND THE PERSONNEL, THE  
13 H.R. PIECE IS A SIGNIFICANT PORTION OF OUR BUDGETARY  
14 ALLOCATIONS. YOU KNOW THAT. WE ALL KNOW THAT. AND SO I DON'T  
15 KNOW -- AND PERHAPS, MADAME C.E.O., WHAT SHOULD HAPPEN IS A  
16 PROPOSAL COMES TO THE BOARD FROM PERHAPS YOUR OFFICE THAT KIND  
17 OF GIVES PARAMETERS THAT SUGGEST REQUESTS FOR INCREASE WITH  
18 RESPECT FOR NEW POSITIONS WILL BE ENTERTAINED BY THE BOARD ON  
19 THE ASSUMPTION THAT YOU DON'T HAVE A BACKLOG OF VACANCIES THAT  
20 HAVEN'T BEEN ADDRESSED. SO I'M GOING TO MAKE THAT REQUEST FOR  
21 YOU TO COME FORTH WITH THAT.

22

23 **HILDA SOLIS, CHAIR:** I AGREE, BUT I'M CONCERNED ABOUT THE  
24 OVERTIME. THAT'S WHAT'S TROUBLING. SO IF WE CAN FIGURE OUT HOW  
25 TO ADDRESS THAT.



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1

2 **SUP. KNABE:** MADAME CHAIR?

3

4 **SACHI HAMAI, C.E.O.:** ABSOLUTELY. CAN I JUST, PLEASE?

5

6 **HILDA SOLIS, CHAIR:** SURE.

7

8 **SACHI HAMAI, C.E.O.:** REAL QUICK. AND I THINK THE OTHER THING  
9 IS GOING INTO SUPPLEMENTAL, IN TERMS OF LOOKING AT THE  
10 ASSESSOR'S VACANCIES, IF THERE ARE ADDITIONAL POSITIONS THAT  
11 HE NEEDS THAT HE CURRENTLY DOESN'T HAVE, HE'S GOT VACANT  
12 CLERICAL POSITIONS, WE COULD ALSO LOOK AT CONVERTING THOSE  
13 INTO APPRAISAL POSITIONS.

14

15 **HILDA SOLIS, CHAIR:** RIGHT. RIGHT. THAT'S WHAT I THINK WE'RE  
16 HOPEFULLY LOOKING AT.

17

18 **SACHI HAMAI, C.E.O.:** WE CAN WORK TOGETHER ON MOVING FORWARD ON  
19 THAT.

20

21 **HILDA SOLIS, CHAIR:** SUPERVISOR KNABE?

22

23 **SUP. KNABE:** YEAH, THAT WOULD BE MY QUESTION AS IT RELATES TO  
24 MAYBE SOME CONVERSION PIECE. BUT WE HAVE TO REMEMBER, THIS IS  
25 A REVENUE GENERATOR. THIS DEPARTMENT GENERATES THE REVENUE FOR



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1 THE COUNTY. SO WE HAVE TO BE CAREFUL HOW WE BALANCE THAT ALL  
2 OUT AND WHAT POSITIONS ARE VACANT THAT GENERATE REVENUE AND  
3 WHAT POSITIONS ARE VACANT THAT ARE CLERICAL. AND THE QUESTION  
4 I WAS GOING TO ASK, IS THERE A WAY TO CONVERT SOME OF THE  
5 CLERICAL INTO AVAILABLE APPRAISER POSITIONS?

6

7 **HILDA SOLIS, CHAIR:** RIGHT.

8

9 **SACHI HAMAI, C.E.O.:** ABSOLUTELY.

10

11 **SUP. KNABE:** THE OTHER, CAN I JUST ASK? ARE YOU STILL SOLID ON  
12 THE 5-PERCENT GROWTH?

13

14 **JEFF PRANG:** YES, WE WILL BE RELEASING OUR FORECAST ON FRIDAY,  
15 AND WE BELIEVE THAT 5 PERCENT WILL BE THE NUMBER FOR NEXT  
16 YEAR.

17

18 **SUP. RIDLEY-THOMAS:** YOUR ANSWER SHOULD HAVE BEEN IT'S  
19 PREDICATED ON WHETHER OR NOT YOU GET YOUR BUDGET FILLED.  
20 [LAUGHTER.]

21

22 **SACHI HAMAI, C.E.O.:** TOO LATE. TOO LATE. TOO LATE.

23

24 **JEFF PRANG:** SUPERVISOR, I DON'T HAVE TO SAY THAT. YOU SAID IT  
25 FOR ME. BUT I DID WANT TO EMPHASIZE THAT WE'VE BEEN LASER-



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1 FOCUSED ON TRYING TO FILL THESE VACANT POSITIONS, BUT THE  
2 REQUESTS FOR 36 POSITIONS, WHICH ARE ALREADY ORDINANCE  
3 POSITIONS, THEY'RE JUST UNFUNDED, IS IN ADDITION TO OUR  
4 ANTICIPATED WORK PROGRAM WITH FILLING THOSE POSITIONS.

5

6 **HILDA SOLIS, CHAIR:** THANK YOU. OKAY, WE GOT IT. THANK YOU.  
7 THANK YOU FOR YOUR PRESENTATION.

8

9 **JEFF PRANG:** THANK YOU VERY MUCH.

10

11 **HILDA SOLIS, CHAIR:** OKAY. MOVING ON. WE HAVE COREY CALAYCAY.

12

13 **COREY CALAYCAY:** MADAME CHAIR, MEMBERS OF THE BOARD OF  
14 SUPERVISORS, GOOD MORNING. MY NAME IS COREY CALAYCAY. I AM A  
15 CITY COUNCILMEMBER FROM THE CITY OF CLAREMONT. I ALSO SERVE AS  
16 THE CHAIRMAN OF YOUR COUNTY LIBRARY COMMISSION. I WANT TO  
17 BEGIN BY LETTING YOU ALL KNOW THAT THE COMMISSION WILL BE  
18 MEETING HERE NEXT WEDNESDAY, MAY THE 18TH, AT 10 A.M. AND WE  
19 USUALLY MEET OFF-SITE. THIS IS AN OPPORTUNITY FOR US TO MEET  
20 WITH YOUR DEPUTIES, YOUR LIBRARY DEPUTIES. SO HOPEFULLY YOU  
21 WILL SEND YOUR LIBRARY DEPUTIES TO OUR MEETING OR OTHER  
22 APPROPRIATE STAFF. AND I WOULD ALSO LIKE TO EXTEND AN  
23 INVITATION TO YOU ALL. I KNOW YOU'RE BUSY, BUT IF YOU CAN DROP  
24 BY FOR A COUPLE OF MINUTES AND MEET YOUR COMMISSIONERS, WE  
25 WOULD BE HONORED TO HAVE YOU THERE. I WANT TO THANK YOU FOR



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1 YOUR PAST AND ONGOING SUPPORT OF THE COUNTY LIBRARY SYSTEM.  
2 YOU HAVE PROVIDED US ONE-TIME FUNDING FOR BOOKS AND MATERIALS.  
3 MANY OF YOU HAVE PROVIDED OUT OF YOUR DISCRETIONARY ACCOUNTS  
4 TO PROVIDE UPGRADES AND RENOVATIONS TO LIBRARIES WITHIN YOUR  
5 DISTRICTS. WE THANK YOU FOR THAT. YOU HAVE APPOINTED RECENTLY  
6 A NEW COUNTY LIBRARIAN, SKYE PATRICK. SHE BRINGS A NEW  
7 PERSPECTIVE TO THE LIBRARY, NEW EXPERIENCE, AND WE HOPE THAT  
8 YOU WILL SUPPORT HER AND OUR LIBRARY BY APPROVING THE PROPOSED  
9 BUDGET FOR OUR COUNTY LIBRARIES TO INCLUDE, OF COURSE, UNMET  
10 NEEDS. SOME OF THOSE INCLUDE, OF COURSE, BOOKS AND MATERIALS,  
11 SECURITY, AND PUBLIC SAFETY. YOU HAVE ALL MENTIONED DEFERRED  
12 MAINTENANCE. THAT'S VERY IMPORTANT, INSURING THAT WE KEEP OUR  
13 LIBRARIES ON THE CUTTING EDGE, THAT WE KEEP THEM RELEVANT FOR  
14 THE COMMUNITIES, THAT WE ARE ABLE TO PROVIDE THE PROGRAMMING  
15 THAT WE NEED FOR THE COMMUNITY. KEEP IN MIND THAT THOSE  
16 LIBRARIES ARE PROBABLY AMONGST THE HIGHEST-TRAFFICKED  
17 BUILDINGS IN THE COUNTY, BECAUSE WE PROVIDE SERVICES TO  
18 EVERYONE. AND SO IN THAT REGARD, IT IS IMPORTANT THAT WE  
19 ADDRESS THOSE NEEDS. I WANT TO POINT OUT TO YOU THAT WE ARE  
20 WELL-POSITIONED TO ADVANCE SOME OF THE INITIATIVES THAT YOU  
21 HAVE PUT FORWARD AS A COUNTY, TO INCLUDE, IT WAS BROUGHT UP,  
22 HOMELESSNESS. WE HELP WITH HOMELESS CONCERNS. WE HELP WITH  
23 REGARDS TO VETERANS. WE HELP WITH REGARDS TO CITIZENSHIP AND  
24 IMMIGRATION. WE HELP WITH REGARDS TO COMBATTING HUMAN  
25 TRAFFICKING. THESE ARE ALL THINGS THAT THE LIBRARY IS WORKING



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1 ON. AND SO ASSURING THAT YOU IDENTIFY FUNDING TO HELP US  
2 ADVANCE THESE INITIATIVES, WE CAN SUPPORT YOU. I WANT TO TALK  
3 ABOUT A PROGRAM THAT I'M VERY PROUD OF THAT WE'RE PARTNERING  
4 WITH LOS PADRINOS JUVENILE HALL, WHEN JUVENILE HALL WAS  
5 BROUGHT UP, TO RENOVATE SOME SPACE IN THERE AND PROVIDE  
6 LIBRARY SERVICES IN LOS PADRINOS JUVENILE HALL. SO THESE ARE  
7 CREATIVE THINGS THAT OUR LIBRARY STAFF IS WORKING ON. AND I  
8 THINK IN THAT SENSE, AS HAS BEEN POINTED OUT, I THINK IT'S ONE  
9 OF THOSE AREAS WHERE IT'S A GOOD INVESTMENT OF COUNTY FUNDS TO  
10 SUPPORT THE LIBRARY IN HELPING YOU TO SERVE YOUR  
11 CONSTITUENCIES WELL. AND SO I REALIZE YOU HAVE FUNDING  
12 CHALLENGES. I CAN APPRECIATE THAT AS A CITY COUNCILMEMBER. BUT  
13 BY THE SAME TOKEN, WE HOPE THAT YOU WILL GIVE SERIOUS  
14 CONSIDERATION AND STRONG SUPPORT TO THE COUNTY LIBRARY. THANK  
15 YOU VERY MUCH.

16

17 **HILDA SOLIS, CHAIR:** THANK YOU FOR COMING DOWN. I KNOW THAT  
18 CLAREMONT HAS BEEN ABLE TO UTILIZE SOME OF OUR DISCRETIONARY  
19 FUNDING FROM DISTRICT 1. BUT AS A NEW BOARD MEMBER, WE DO HAVE  
20 A VAST NUMBER OF NEEDS THAT HAVE NEVER BEEN ADDRESSED IN THE  
21 FIRST DISTRICT. SO I JUST WANT TO, YOU KNOW, JUST LET FOLKS  
22 KNOW THAT WE'RE TRYING TO DO OUR BEST IN TERMS OF BALANCING  
23 WHAT THOSE NEEDS ARE, BECAUSE WE SPAN AS FAR AS SOUTH GATE,  
24 SOUTHEAST CITIES, TO MACARTHUR PARK, TO EAST LOS ANGELES, AND  
25 OBVIOUSLY IN THE INTERIOR PART OF THE SAN GABRIEL VALLEY. SO



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1 OUR NEEDS ARE VERY HIGH, AND WE HAVE TO BALANCE THAT APPROACH.

2 I THANK YOU FOR COMING HERE.

3

4 **COREY CALAYCAY:** AND MAY I JUST MENTION, CHAIRMAN SOLIS, I  
5 RECOGNIZE THAT. AND ONE OF YOUR OTHER LIBRARIES, BELL, IS OF  
6 OUR CONCERN. SO, I DON'T COME JUST ADVOCATING FOR CLAREMONT.  
7 AS THE CHAIRMAN, I DO ADVOCATE FOR ALL LIBRARIES IN THE  
8 SYSTEM. SO, THANK YOU.

9

10 **HILDA SOLIS, CHAIR:** NEXT SPEAKER, YES.

11

12 **HERB HATANAKA:** GOOD MORNING, SUPERVISORS, I'M DR. HERB  
13 HATANAKA. I'M PRIVILEGED TO SERVE AS A COMMISSIONER FOR THE  
14 PAST SIXTEEN YEARS FOR THE FOURTH DISTRICT. THANK YOU,  
15 SUPERVISOR KNABE, FOR THAT EXPERIENCE. IT'S BEEN AN  
16 EXTRAORDINARY EXPERIENCE. AND ALSO, THANK YOU, SUPERVISOR  
17 KNABE, ON BEHALF OF RESIDENTS OF THE FOURTH DISTRICT FOR YOUR  
18 \$45-MILLION LIBRARY EXPANSION, NEW LIBRARIES, EXPANSIONS,  
19 REFURBISHMENTS, SO ALL THE LIBRARIES IN YOUR DISTRICT. IT'S  
20 TRULY EXTRAORDINARY AND HISTORIC. I'M HERE TODAY TO ECHO THE  
21 RECOMMENDATIONS OF OUR CHAIR ABOUT THE BUDGET, PROPOSED  
22 OPERATING BUDGET FOR THE LIBRARY BY SKYE PATRICK, PARTICULARLY  
23 THE UNMET NEEDS SECTION. IN PARTICULAR, I WANT TO EMPHASIZE  
24 YOUR CONTINUED SUPPORT FOR THE PARTICIPATION OF THE PUBLIC  
25 LIBRARY IN YOUR KEY PRIORITY AREAS, INCLUDING IMMIGRATION AND



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1 CITIZENSHIP, HOMELESSNESS, VETERANS PROGRAMS, L.G.B.T.Q.  
2 ACCESS AND SERVICES, COMBATting HUMAN TRAFFICKING. IF I MAY,  
3 LET ME ADD ONE MORE PRIORITY TO THAT UNMET NEED LIST: YOUR  
4 CONTINUED SUPPORT FOR THE LIBRARY'S CRITICAL ROLE IN ACADEMIC  
5 ACHIEVEMENT AND LIFELONG LEARNING AMONG OUR CHILDREN AND YOUTH  
6 OF THIS COUNTY, PARTICULARLY THOSE WHO ARE AT RISK. IN MY MY  
7 ACADEMIC CAREER AS A PROFESSOR OF SOCIAL WORK AT U.S.C. AND MY  
8 AGENCY WORK AT S.S.G., I'VE PARTICIPATED IN MANY STUDIES AND  
9 PROGRAMS ATTEMPTING TO TURN AROUND AT-RISK YOUTH, TYPICALLY  
10 RAISED IN IMPOVERISHED COMMUNITIES. THE MOST EFFECTIVE  
11 PROGRAMS PROMOTE ACADEMIC ACHIEVEMENT AND INSPIRE LIFELONG  
12 LEARNING AS AN ALTERNATIVE TO A LIFE OF CRIME AND  
13 DISILLUSIONMENT. I CAN TELL YOU CATEGORICALLY THAT THESE  
14 PROGRAMS THAT THE LIBRARY SUPPORTS ARE EFFECTIVE; HOWEVER,  
15 THEIR LONG TERM IMPACT IS DEPENDENT UPON THE YOUTHS' ACCESS TO  
16 AN ACCESSIBLE AND ROBUST PUBLIC LIBRARY SYSTEM. PERHAPS MORE  
17 IMPORTANT THAN AFTER-SCHOOL SPORTS AND ALL THE MANY ACTIVITY  
18 PROGRAMS THAT ARE AVAILABLE, THE ACCESS TO KNOWLEDGE AND  
19 INFORMATION THROUGHOUT LIFE SPAN IS A KEY FACTOR. PLEASE  
20 SUPPORT THE CONTINUED TRANSFORMATION OF THE PUBLIC LIBRARY  
21 SYSTEM TO ADDRESS THESE NEEDS. THANK YOU VERY MUCH.

22  
23 **HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH FOR COMING, BOTH OF  
24 YOU. OKAY, NOW WE'RE GOING TO TURN TO THE PUBLIC AND WE'LL BE  
25 CALLING UP INDIVIDUAL SPEAKERS AND THEY'LL BE ALLOTTED EACH 2



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1 MINUTES ON ITEMS 1 AND 2. SO AS WE MOVE FORWARD, I'LL CALL YOU  
2 UP IN GROUPS. WE HAVE CONNIE HAN, KAREN SOLOMON, ELIANA MESA,  
3 AND THERESA WYATT MONROE.

4

5 **CONNIE HAN:** GOOD MORNING. MY NAME IS CONNIE HAN, PUBLIC HEALTH  
6 NURSE WITH L.A. COUNTY DEPARTMENT OF PUBLIC HEALTH. I WORK AT  
7 HEALTHCARE PROGRAM FOR CHILDREN IN FOSTER CARE. I'VE BEEN  
8 THERE FOR 15 YEARS. WE ARE THE EYES AND THE EARS FOR THE  
9 CHILDREN, THE FOSTER CHILDREN. WE ARE IN CHARGE OF 63 PERCENT  
10 OF THE 35,000 CHILDREN IN CHILD WELFARE SYSTEMS. THEY ARE THE  
11 VERY VULNERABLE ONES, AND WE AS THE P.H.N. ARE THE ADVOCATE  
12 FOR THE FOSTER CHILDREN. WE ARE HERE IN ASKING TO SUPPORT FOR  
13 UNFREEZING THE 10 ITEMS THAT'S BEEN FROZEN DUE TO THE  
14 DECLINING STATE ALLOCATION PROGRAM FUNDS. THESE ARE FOR PUBLIC  
15 HEALTH NURSES, ONE PUBLIC HEALTH NURSE SUPERVISOR, ONE  
16 ASSISTANT PROGRAM SPECIALIST, AND FOUR INTERMEDIATE CLERKS.  
17 OUR CASELOAD IS SOMEWHERE BETWEEN 300 TO 600 CASES. MY CURRENT  
18 CASELOAD IN DISTRICT 4 IS ALMOST 390, WHICH IS DOUBLE THE  
19 STATE RECOMMENDATION. WE'RE ONLY PUTTING IMMEDIATE FIRES OUT.  
20 WE HAVE A DIFFICULT TIME ADVOCATING FOR CHILDREN, BECAUSE WE  
21 ARE JUST PUTTING ONE FIRE AFTER ANOTHER. THE CHILDREN'S SAFETY  
22 IS AT ISSUE HERE. THE BLUE RIBBON COMMISSION HAS MANDATED THAT  
23 PUBLIC HEALTH NURSES GO OUT IN THE HOME VISIT WITH THE SOCIAL  
24 WORKER ON ALL REFERRALS UNDER THE AGE OF 3. DEPARTMENT HAS  
25 HIRED 1,500 SOCIAL WORKERS AND INCREASED THE EMERGENCY



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1 RESPONSE PUBLIC HEALTH NURSES TO DO HOME VISITS, WHICH IS  
2 GREAT. BUT THEY DIDN'T THINK ABOUT THE OTHER HALF. WHAT  
3 HAPPENS WHEN THEY'RE DETAINED? WE HAVE A HARD TIME AS IT IS  
4 SUPPORTING THE CHILDREN RIGHT NOW. BUT AT THE END, TO PUT THAT  
5 ON TOP OF US, IT'S AN ENORMOUS AMOUNT OF WORK AND WE JUST  
6 DON'T HAVE THAT KIND OF LEISURE TIME TO DO THESE THINGS. I  
7 WANTED TO TELL YOU ABOUT AN 11-YEAR-OLD GIRL THAT RECENTLY  
8 OCCURRED. SHE HAS CLEFT PALATE LIP, HEART MURMUR AND MENTAL  
9 DISORDER. SHE'S BEEN IN THE SYSTEM TWO YEARS. BECAUSE SHE'S  
10 BEEN PLACED FROM HOME TO HOME, SHE GOT LOST IN OUR SYSTEM, OUR  
11 HEALTHCARE SYSTEM. IT TOOK US MULTIPLE PHONE CALLS, MULTIPLE  
12 MEETINGS, AND MULTIPLE CONTACT WITH OTHER PROVIDERS AND  
13 SPECIALISTS TO GET THAT SERVICE STARTED. AFTER ALMOST NINE  
14 MONTHS OF WORK, WE WERE ABLE TO GET HER BACK INTO PLASTIC  
15 SURGERY, CARDIOLOGISTS, MENTAL HEALTH, AND RULE OTHER STUFF  
16 OUT. WE ARE ASKING FOR YOU TO HELP US IN UNFREEZING THAT 10  
17 ITEMS SO THAT THE CHILDREN'S SAFETY IS THE ISSUE RIGHT NOW.  
18 THANK YOU.

19

20 **HILDA SOLIS, CHAIR:** I HAVE A QUESTION FOR THE C.E.O. CAN YOU  
21 EXPLAIN WHAT HAPPENED THERE WITH THE FROZEN POSITIONS?

22

23 **SACHI HAMAI, C.E.O.:** SURE. AND WE COULD CERTAINLY -- I THINK  
24 PUBLIC HEALTH IS ALSO HERE. BUT THE 10 ITEMS THAT SHE'S  
25 REFERRING TO ARE GRANT-FUNDED ITEMS, AND WE LOST THE FUNDING



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1 FOR THOSE ITEMS. SO WHEN WE LOSE THE FUNDING, THOSE ITEMS ARE  
2 THEN FROZEN. IT'S BEEN BOARD POLICY NOT TO BACKFILL ANY  
3 PROGRAMS THAT WERE PREVIOUSLY GRANT-FUNDED BY GENERAL FUND  
4 DOLLARS.

5

6 **HILDA SOLIS, CHAIR:** SO, THESE GRANTS WEREN'T RENEWABLE OR THEY  
7 HAD MET THEIR LIFE EXPECTANCY?

8

9 **SACHI HAMAI, C.E.O.:** I BELIEVE SO. IF WE NEED MORE  
10 INFORMATION, WE HAVE PUBLIC HEALTH HERE. BUT WE WILL WORK WITH  
11 PUBLIC HEALTH BETWEEN NOW AND SUPPLEMENTAL JUST TO TAKE A LOOK  
12 AT IT AND SEE IF THERE IS ANY -- IF THEY HAVE PUT IN FOR  
13 ADDITIONAL GRANT FUNDING ON IT.

14

15 **CONNIE HAN:** WHICH WE HAVE AT THE STATE LEVEL.

16

17 **SACHI HAMAI, C.E.O.:** YOU HAVE PUT IN FOR THE FUNDING?

18

19 **CONNIE HAN:** YEAH.

20

21 **HILDA SOLIS, CHAIR:** OKAY. GOOD. WE'LL FOLLOW-UP.

22

23 **SACHI HAMAI, C.E.O.:** WE'LL WORK WITH PUBLIC HEALTH ON THAT.

24



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1 **HILDA SOLIS, CHAIR:** THANK YOU. VERY GOOD. NEXT SPEAKER. THANK  
2 YOU.

3

4 **KAREN SOLOMON:** GOOD MORNING. MY NAME IS KAREN SOLOMON. I'M A  
5 PUBLIC HEALTH NURSING SUPERVISOR IN THE FOSTER CARE PROGRAM  
6 WITHIN PUBLIC HEALTH. I'M HERE BASICALLY WITH CONNIE. WE HAVE  
7 THE SAME ISSUE. WE HAVE THE FROZEN ITEMS THAT WE HAVE NOT  
8 REALLY BEEN GIVEN A REASON AS TO WHY THEY WERE FROZEN, THE  
9 ITEMS THAT SHE MENTIONED. WE ARE CHARGED WITH 63 PERCENT OF  
10 SEEING THE CHILDREN IN FOSTER CARE, WHICH EQUALS 22,000-PLUS  
11 CHILDREN OUT OF THE HOME OF PARENTS. AND SOMEHOW THEY'VE  
12 INCREASED THE WORKLOAD, I'M SORRY, THEY'VE INCREASED THE  
13 SOCIAL WORKERS IN THE DEPARTMENT OF CHILDREN AND FAMILY  
14 SERVICES, BUT IN PUBLIC HEALTH AND IN ALSO IN DEPARTMENT OF  
15 CHILDREN AND FAMILY SERVICES, THEY KIND OF FORGOT ABOUT US. WE  
16 ONLY HAVE 70-SOMETHING PUBLIC HEALTH NURSES TO OVERSEE 22,000  
17 CHILDREN IN FOSTER CARE. AND SOMEHOW -- WE'RE ALSO CHARGED  
18 WITH S.B.319 TO OVERSEE ALL OF THE PSYCHOTROPIC MEDICATIONS,  
19 WHICH BEGAN JANUARY 1ST, 2016. WE'RE ALSO OVERSEEING THE BLUE  
20 RIBBON COMMISSION IN COMPTON AND VERMONT, WHICH MARK RIDLEY-  
21 THOMAS, BOARD OF SUPERVISORS MARK RIDLEY-THOMAS' AND ALL OF  
22 YOU ARE WELL-AWARE OF. WE'RE DROWNING. THE KIDS ARE SUFFERING.  
23 IF WE CAN GET ANYTHING OUT OF THIS, WE HAVE TO HELP THESE  
24 CHILDREN IN FOSTER CARE. THEIR CASES ARE MORE SERIOUS. AND  
25 ONCE AGAIN, WE'VE ALREADY LOBBIED TO MANY OF THE BOARD OF



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1 SUPERVISORS IN THIS OFFICE HERE, AND WE REALLY NEED YOUR HELP.  
2 I MEAN, THEY'RE TELLING US THAT WE CAN'T GET FIVE PUBLIC  
3 HEALTH NURSES IN A SUPERVISOR ITEM. AS A SUPERVISOR, WE HAVE  
4 10 TO 13 P.H.N.S THAT WE OVERSEE PLUS 22 DIFFERENT OFFICES IN  
5 ALL THE REGIONS FROM LANCASTER TO LAKEWOOD. AND, YOU KNOW,  
6 CURRENTLY THE CHILDREN ARE THE ONES WHO ARE SUFFERING. SO NOW  
7 THAT WE HAVE MORE SOCIAL WORKERS, IT'S A GREAT THING. HOWEVER,  
8 WE HAVE MORE EYES LOOKING AT THE CHILDREN AND LESS NURSE  
9 CONSULTANTS TO ASSIST WITH THE MEDICAL NEEDS OF THE CHILDREN.  
10 SO THANK YOU FOR YOUR TIME.

11

12 **HILDA SOLIS, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **LILIANA MESA:** MY NAME IS LILLIANA MESA, AND I'M A NURSE  
15 PRACTITIONER WORKING AT L.A.C.+U.S.C. MEDICAL CENTER. AND  
16 FIRST OF ALL, I WANT TO START OFF BY SAYING THANK YOU TO THE  
17 BOARD OF SUPERVISORS. DURING OUR NEGOTIATIONS IN 2015, WE MADE  
18 PROGRESS FORWARD IN TERMS OF PROVIDING QUALITY HEALTH CARE FOR  
19 OUR RESIDENTS OF LOS ANGELES COUNTY. BUT THERE'S MORE WORK  
20 THAT NEEDS TO BE DONE. WE NEED TO CONTINUE TO INVEST IN THE  
21 FUTURE OF LOS ANGELES COUNTY. AND WE ARE ASKING HERE TODAY  
22 THAT YOU INCLUDE NURSE PRACTITIONERS TO LEVEL 17 IN YOUR 2017  
23 BUDGET. WITH THE AFFORDABLE CARE ACT AND MILLIONS OF  
24 CALIFORNIANS ENTERING AN ALREADY OVERBURDENED HEALTHCARE  
25 SYSTEM, AND WITH THE SHORTAGE OF PHYSICIANS IN THE UNITED



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1 STATES AND THE FORECAST OF 50,000 LESS PHYSICIANS, NURSE  
2 PRACTITIONERS PLAY A CRUCIAL ROLE IN BRIDGING THE GAP TO  
3 ENSURE THAT OUR LOS ANGELES COUNTY RESIDENTS AND VULNERABLE  
4 POPULATION RECEIVE HIGH-QUALITY, TIMELY CARE. WELL-DOCUMENTED  
5 STUDIES OVER THE LAST 30 YEARS HAVE DEMONSTRATED THAT NURSE  
6 PRACTITIONERS PROVIDE SAFE, COST-EFFECTIVE, HIGH-QUALITY CARE.  
7 IN OUR EMERGENCY ROOM AT LOS ANGELES AT L.A.C.+U.S.C. MEDICAL  
8 CENTER, THIS YEAR ALONE WE HAVE LOST 10 NURSE PRACTITIONERS TO  
9 OUR COMPETITORS. AND WE ARE HERE TO ASK YOU TO CONTINUE TO  
10 INVEST IN THE AGENCY, CONTINUE TO INVEST IN OUR NURSE  
11 PRACTITIONERS SO THAT OUR VULNERABLE POPULATION, OUR RESIDENTS  
12 OF LOS ANGELES COUNTY, CAN RECEIVE THE WORLD-CLASS, HIGH-  
13 QUALITY CARE THAT THEY DESERVE. AND WE WANT TO CONTINUE TO  
14 WORK COLLABORATIVELY WITH YOU, OUR HONORABLE BOARD OF  
15 SUPERVISORS, SO THAT WE CAN ENSURE THAT OUR RESIDENTS RECEIVE  
16 QUALITY CARE AND THAT WE RETAIN THE QUALITY AND TALENTED NURSE  
17 PRACTITIONERS AND NOT LOSE THEM TO OUR COMPETITORS. AND THANK  
18 YOU AND WE ASK YOU THAT YOU PLEASE CONTINUE TO ADD US TO YOUR  
19 BUDGET.

20  
21 **HILDA SOLIS, CHAIR:** THANK YOU. GO AHEAD, MA'AM.

22  
23 **THERESA WHITE MONROE:** GOOD MORNING, MADAME CHAIR AND HONORABLE  
24 BOARD OF SUPERVISORS. THANK YOU AGAIN FOR YOUR GOOD-FAITH  
25 COMMITMENT TO THE AFFORDABLE SUCCESSFUL, COMPETENT HEALTHCARE,



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1 AS YOU DEMONSTRATED YOUR ROLE IN THE FRUITION OF THE SUPER-  
2 AGENCY. AS I HEARD FROM MULTIPLE SPEAKERS, D.H.S. IS A SAFETY  
3 NET FOR ALL OF L.A. COUNTY RESIDENTS. AND I ASK THAT YOU  
4 INCLUDE THE NURSE PRACTITIONER IN YOUR BUDGET FOR THE NEXT  
5 YEAR. NURSE PRACTITIONERS FILL THE GAP IN WHICH WE NEED  
6 PROVIDERS. A SIMPLE FORMULA. IN OUR NEGOTIATIONS, WE HEARD  
7 THAT THERE WAS NOT A SHORTAGE. SO THAT WAS NOT A PRIORITY. BUT  
8 THERE ARE AN EXODUS OF SKILLED NURSE PRACTITIONERS LEAVING  
9 L.A. COUNTY SERVICES. THERE ARE NEW NURSE PRACTITIONERS COMING  
10 IN. WHO SUFFERS? THE PATIENTS, BECAUSE WITH THE EXODUS OF  
11 EXPERIENCED PROVIDERS, MENTORSHIP IS GONE, EXPERTISE IS GONE,  
12 HIGHER LEVELS OF CARE ARE WALKING OUT THE DOOR. SO, THEREFORE,  
13 WHEN YOU LOOK AT YOUR BUDGET, YOU SAY "OH, WE DON'T HAVE -- WE  
14 DON'T SEE A PROBLEM," BUT OUR PATIENTS SEE THE PROBLEM. WHEN  
15 THEY COME IN, MISSED APPOINTMENTS, THEY CAN'T GET APPOINTMENTS  
16 FROM DOWN THE LINE, THEY COME IN WITH ADVANCED DISEASE  
17 PROCESSES. TO CURE ANYTHING, EVERYONE KNOWS IF YOU CATCH IT IN  
18 TIME, PREVENTION, PREVENTION, PREVENTION DECREASES THE BUDGET.  
19 THE WAIT TIMES IN THE E.R., THE FINES THAT WE GET BECAUSE WE  
20 DON'T HAVE THE PROVIDERS TO SEE THE PATIENTS, THE ANSWER IS  
21 STARING YOU IN THE FACE: THE NURSE PRACTITIONERS. THERE ARE  
22 370-PLUS NURSE PRACTITIONERS WITHIN L.A. COUNTY WHO ARE READY  
23 TO WORK AND SERVE THE CLIENTS OF L.A. COUNTY. SO PLEASE  
24 INCLUDE US IN YOUR BUDGET. PREVENTION, PREVENTION, PREVENTION  
25 MAKES THE COSTS GO DOWN. THANK YOU.



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1

2 **HILDA SOLIS, CHAIR:** WHAT IS YOUR NAME? YOU DIDN'T STATE YOUR  
3 NAME FOR THE RECORD.

4

5 **THERESA WHITE MONROE:** OH, MY NAME IS THERESA.

6

7 **HILDA SOLIS, CHAIR:** OKAY. THERESA WHAT? THERESA WHITE MONROE.

8

9 **THERESA WHITE MONROE:** THERESA WHITE MONROE. YES, MA'AM.

10

11 **HILDA SOLIS, CHAIR:** OKAY, GREAT. THANK YOU. THANK YOU VERY  
12 MUCH. KAREN SOLOMON? SHE SPOKE ALREADY. YOU'RE OKAY. SORRY.  
13 GOOD, THANK YOU. OKAY, OUR NEXT GROUP IS DIANE ROXBORO,  
14 COLLEEN MURPHY, DIANA ZUNIGA AND ROGER DIAMOND. GOOD MORNING.  
15 YOU CAN GO AHEAD.

16

17 **DIANE ROXBORO:** GOOD MORNING. PLEASE PARDON MY VOICE RIGHT NOW.  
18 I'M HAVING LARYNGITIS. BUT I COULDN'T MISS THE OPPORTUNITY TO  
19 SPEAK ON BEHALF OF --

20

21 **HILDA SOLIS, CHAIR:** STATE YOUR NAME, PLEASE.

22

23 **DIANE ROXBORO:** MY NAME IS DIANE ROXBORO. I'M ALSO ONE OF THE  
24 NURSE PRACTITIONERS WHO JUST RECENTLY SPOKE, AND I'M A NURSE  
25 PRACTITIONER IN L.A.C.+U.S.C. MEDICAL CENTER AND ONE OF THE



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1 DEPARTMENT THAT THEY MENTIONED ABOUT THE MASS EXODUS IS  
2 EMERGENCY MEDICINE DEPARTMENT. GOOD MORNING, HONORABLE HILDA  
3 SOLIS AND THE REST OF THE BOARD OF SUPERVISORS. I AM HERE IN  
4 FRONT OF YOU TO TESTIFY HOW NURSE PRACTITIONERS HIGH ATTRITION  
5 RATES IMPACTED THE L.A. COUNTY'S GOAL IN PROVIDING TIMELY,  
6 EFFICIENT, AND EFFECTIVE QUALITY PATIENT CARE TO OUR  
7 VULNERABLE POPULATION. AS A NURSE PRACTITIONER WHO IS GREATLY  
8 IMPACTED BY THIS MASS EXODUS, THE JOB OF TWO TO THREE NURSE  
9 PRACTITIONERS RIGHT NOW IS BEING DONE ONLY BY ONE NURSE  
10 PRACTITIONER. THE CHALLENGE IS NOT THE RECRUITMENT, AS THEY  
11 SAID, BUT THE CHALLENGE IS THE RETENTION. WE ARE LOSING A LOT  
12 OF NURSE PRACTITIONERS, HIGHLY EFFECTIVE TO OUR COMPETITIVE  
13 HEALTHCARE ORGANIZATIONS PROVIDING MORE BETTER COMPETITIVE  
14 COMPENSATION. I'M JUST HERE TO TESTIFY IN FRONT OF YOU THAT I  
15 AM ONE OF THOSE CONTINUOUSLY PROVIDING IN SPITE OF THESE  
16 STRUGGLES AND DON'T LOSE VISION IN MAKING SURE OUR LOS ANGELES  
17 PATIENTS ARE CONTINUOUSLY GETTING HIGH-QUALITY PATIENT CARE.  
18 PLEASE INVEST IN OUR OWN NURSE PRACTITIONERS. IT HAS BEEN LIKE  
19 FIVE DECADES OF REPETITIVE STUDIES THAT WE ARE ONE OF THE  
20 HEALTHCARE PROVIDERS THAT'S STILL CONTINUING BEING AN ALLY IN  
21 BRIDGING THE HEALTHCARE DISPARITY GAPS IN OUR LOS ANGELES  
22 CONSTITUENTS. THANK YOU SO MUCH.

23  
24 **HILDA SOLIS, CHAIR:** THANK YOU. CAN I ASK YOU, HOW LONG HAVE  
25 YOU BEEN WORKING WITH THE COUNTY?



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1

2 **DIANE ROXBORO:** I'VE BEEN WORKING AS A NURSE PRACTITIONER IN  
3 THE LOS ANGELES COUNTY FOR OVER TWO YEARS, BUT I HAVE BEEN A  
4 NURSE PRACTITIONER WORKING IN THE PRIVATE FOR OVER FOUR YEARS.  
5 BUT I'M A REGISTERED NURSE OVER TOTAL OF 13 YEARS. SO I'VE  
6 WORKED IN OTHER HEALTHCARE AGENCIES, PRIVATE AGENCIES BEFORE  
7 COMING TO THE LOS ANGELES COUNTY.

8

9 **HILDA SOLIS, CHAIR:** SO WHY DO YOU STAY WITH US?

10

11 **DIANE ROXBORO:** I STAY BECAUSE DURING THE ENTIRE 13 YEARS, I'VE  
12 BEEN SERVING THE VULNERABLE POPULATIONS. AND I'VE SEEN..

13

14 **HILDA SOLIS, CHAIR:** YOU'RE COMMITTED.

15

16 **DIANE ROXBORO:** ..THE STRUGGLE THAT WHEN I WAS WORKING AT  
17 PRIVATE INSTITUTIONS, WE STILL BUMP THEM TO THE LOS ANGELES  
18 HOSPITALS. AND THE STRUGGLE FOR ME BEFORE IS I FEEL  
19 INEFFICIENT, IN A WAY. WHY THESE PATIENTS GO OUT OF THESE  
20 HOSPITALS AND JUST SUE THE LOS ANGELES COUNTY? SO IT'S STILL A  
21 LIVING MISSION FOR ME TO WORK IN THE LOS ANGELES INSTITUTION  
22 ORGANIZATION, AND I STILL WANT TO CONTINUE. BUT IT'S A PAIN  
23 FOR ME SEEING FELLOW NURSE PRACTITIONERS WHO NOW BE -- FRIENDS  
24 BE IN LIKE PATH ON TO THESE OTHER PRIVATE ORGANIZATIONS.



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1 PLEASE CONTINUE CONSIDERING US. PLEASE CONTINUE SUPPORTING US  
2 FOR THE NEXT BUDGET.

3

4 **HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH, MA'AM. NEXT SPEAKER?

5

6 **COLLEEN MURPHY:** YES, HI. MY NAME IS COLLEEN MURPHY. I'M WITH  
7 ST. JOSEPH'S CENTER BASED IN VENICE, CALIFORNIA. I'M HERE  
8 REPRESENTING ST. JOSEPH'S, WHO IS A HOMELESS SERVICE PROVIDER  
9 AS WELL AS LOW-INCOME SERVICE PROVIDER AS THE LEAD FOR  
10 COORDINATED ENTRY SYSTEM IN S.P.A. 5 AS WELL AS A PARTNER IN  
11 SERVICE AREA 6. AND I JUST WANTED TO THANK THE BOARD OF  
12 SUPERVISORS FOR THEIR CONTINUED LEADERSHIP IN THE ISSUE AROUND  
13 HOMELESS SERVICES. AND WE ARE VERY, VERY SUPPORTIVE OF THE  
14 C.E.O.'S BUDGET THAT WAS JUST PUT FORTH. AND WE FEEL LIKE IT  
15 REALLY HAS REAL SOLUTIONS TO ADDRESS AN ISSUE OF THE MAGNITUDE  
16 THAT L.A. COUNTY HAS NEVER SEEN BEFORE. WHILE THE BUDGET IS  
17 INCREDIBLE AND PROVIDES REALLY A HOLISTIC APPROACH TO ADDRESS  
18 HOMELESSNESS IN OUR COUNTY, I'D LIKE TO DRAW ATTENTION TO TWO  
19 AREAS THAT WE WOULD LOVE TO REQUEST SOME ADDITIONAL  
20 CONSIDERATION TO DO THIS IMPORTANT WORK. AS SOMEBODY WHO RUNS  
21 BOTH OUR HOMELESS SERVICE CENTER, WHICH IS A BRICK-AND-MORTAR  
22 FACILITY, AS WELL AS SOMEBODY WHO SUPPORTS OUR STREET-BASED  
23 SERVICES, WE REALLY WANT TO DRAW ATTENTION TO THE NEED FOR  
24 STREET-BASED OUTREACH AND HOUSING NAVIGATION. WE WOULD LOVE TO  
25 SEE THIS SUPPORTED IN THE MAGNITUDE OF \$6.1 MILLION, THE



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1 REASON BEING THAT WHILE BRICK-AND-MORTAR SUPPORT IS REALLY  
2 IMPORTANT AND WE APPLAUD THESE ADDITIONS IN THE HOMELESS PLAN,  
3 WITHOUT STREET-BASED SERVICES, WE REALLY WON'T BE ABLE TO DO  
4 THE WORK THAT'S REQUIRED. THE OTHER PIECE IS C.E.S.  
5 COORDINATION. WE REALLY NEED TO BUILD A STRONG PLATFORM TO  
6 SUPPORT THE WORK THAT WE HAVE DONE UNDER COORDINATED ENTRY  
7 SYSTEM, BECAUSE IF WE BUILD ON SOMETHING THAT DOESN'T HAVE A  
8 STRONG FOUNDATION, IT WILL COLLAPSE. SO WE ASK THAT THIS BE  
9 SUPPORTED AT THE \$2 MILLION RANGE, WHICH MEANS \$3.1 MILLION  
10 FOR THESE ADDITIONAL PIECES. AGAIN, I WOULD LIKE TO THANK YOU  
11 ON BEHALF OF ALL OF US WHO DO THIS WORK FOR YOUR LEADERSHIP.  
12 AND WE LOOK FORWARD TO CONTINUING TO WORK TO ADDRESS THIS  
13 REALLY IMPORTANT ISSUE. THANK YOU.

14

15 **HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER.

16

17 **DIANA ZUNIGA:** MY NAME IS DIANA ZUNIGA, AND I'M WITH  
18 CALIFORNIANS FOR A RESPONSIBLE BUDGET. IT'S GREAT TO HEAR THAT  
19 YOU WERE AT EASTLAKE THIS PAST WEEKEND FOR MOTHER'S DAY. WE  
20 WERE ACTUALLY AT LYNWOOD JAIL FOR MOTHER'S DAY ON SUNDAY FROM  
21 ABOUT 8 TO 12 AND HEARD A LOT OF THE STORIES FROM FAMILIES  
22 VISITING THEIR LOVED ONES. SOME OF THE STORIES WE HEARD WERE  
23 THE NEEDS OF PEOPLE THAT ARE INCARCERATED IN THE WOMEN'S JAIL  
24 RIGHT NOW. THEY SAID THEY NEEDED FINANCIAL LITERACY PROGRAMS  
25 SO THAT THEY DIDN'T GET INCARCERATED FOR FRAUD OR THEFT IN



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1 THAT AREA. WE ALSO HEARD A STORY FROM A WOMAN WHOSE DAUGHTER  
2 WAS PREGNANT INSIDE OF THE JAIL AND WAS GOING TO GIVE BIRTH  
3 AND WASN'T GOING TO BE RELEASED UNTIL NOVEMBER. SHE HAD NO  
4 IDEA THAT SHE COULD ACTUALLY POSSIBLY GET AN ALTERNATIVE  
5 PROGRAM INSTEAD OF BEING PLACED IN JAIL AND BE RECONNECTED  
6 WITH HER CHILD. THESE ARE THE STORIES THAT WE'RE HEARING. AND  
7 THESE ARE THE STORIES THAT WE'RE GOING TO BE SHARING WITH YOU  
8 LATER ON. IN THIS BUDGET CYCLE, WE KNOW THAT YOU GUYS HAVE  
9 DONE A LOT OF POSITIVE THINGS. BUT THERE'S A LOT OF FUNDING  
10 THAT'S BEING SET ASIDE JUST IN THE SHERIFF'S BUDGET THAT COULD  
11 BE REDIRECTED TO A LOT OF THE THINGS THAT WE'VE HEARD OF  
12 ALREADY. THE FACT THAT \$6 MILLION IS BEING SET ASIDE IN THE  
13 P.F.U. IN THE SHERIFF'S BUDGET FOR ADDITIONAL JAIL  
14 CONSTRUCTION DOLLARS OR ADDITIONAL JAIL CONSTRUCTION IS  
15 SOMETHING THAT WE COULD ACTUALLY MOVE INTO BUILDING AN  
16 INFRASTRUCTURE FOR FOLKS THAT ARE HOMELESS, BUILDING AN  
17 INFRASTRUCTURE FOR THE NURSES, AND ALSO EVEN MOVING FORWARD  
18 WITH POSITIVE CONSTRUCTION PROPOSALS THAT THE ASSESSOR'S  
19 OFFICE TALKED ABOUT. THESE ARE THINGS WE CAN INVEST IN INSTEAD  
20 OF SITTING ON \$6 MILLION FOR FUTURE CONSTRUCTION THAT WE FEEL  
21 IS UNNECESSARY. THERE ARE PROGRAMS THAT YOU ALL ARE PUTTING IN  
22 PLACE, AND WE COULD MOVE THIS FUNDING INSTEAD OF JUST LEAVING  
23 IT IN THE BUDGET TOWARDS BUILDING A SOLID INFRASTRUCTURE WITH  
24 SHORT-TERM STEPS FOR A REALLY BRIGHT, LONG-TERM FUTURE FOR THE  
25 FOLKS THAT ARE LIVING IN LOS ANGELES COUNTY RIGHT NOW. SO



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1 WE'RE ASKING FOR A FEW THINGS. ONE, WE'RE ASKING THAT WE MOVE  
2 THIS \$6 MILLION TOWARDS THE HOMELESS INITIATIVE, TOWARDS  
3 CONSTRUCTION, MOVE 50 PERCENT OF RE-ALIGNMENT DOLLARS AWAY  
4 FROM LAW ENFORCEMENT AND TOWARDS THE OFFICE OF DIVERSION AND  
5 REENTRY. AND WE HAVE ANOTHER SERIES OF REQUESTS FOR THE BUDGET  
6 IN THIS LETTER THAT WE WANT TO SHARE WITH YOU ALL.

7

8 **HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU FOR YOUR DILIGENCE IN  
9 POINTING OUT YOUR VISIT TO LYNWOOD JAIL. HAVING VISITED THERE,  
10 IT OCCURRED TO ME THAT MANY OF THE WOMEN THERE WERE ASKING FOR  
11 MORE CLASSES, WHETHER IT WAS EVEN COSMETOLOGY, WANTING TO TAKE  
12 UP A TRADE, GETTING A LICENSE, AND FINISHING THEIR EDUCATION.  
13 THERE WEREN'T ENOUGH COURSE OFFERINGS IN ADDITION TO NOT  
14 ENOUGH HEALTH PRACTITIONERS AVAILABLE TO HELP PROVIDE  
15 PREVENTION FOR SOME OF THE WOMEN THAT WERE WAITING TO BE SEEN  
16 AND HAD TO WAIT MAYBE FOUR TO SIX WEEKS TO SEE SOMEONE, A  
17 DENTIST. SO I UNDERSTAND WHAT YOU'RE SAYING. THANK YOU VERY  
18 MUCH FOR YOUR WORK.

19

20 **DIANA ZUNIGA:** THANK YOU.

21

22 **HILDA SOLIS, CHAIR:** ROGER DIAMOND. ERIC PREVEN. JOSEPH  
23 MAIZLISH.

24



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1   **ERIC PREVEN:** THANK YOU. IT IS ERIC PREVEN FROM THE THIRD  
2   DISTRICT. BUDGET HEARINGS ARE IMPORTANT, AND TWO MINUTES IS  
3   VERY HARD ON ALL OF THE BUDGET. I'LL DO MY BEST. I LISTENED  
4   CAREFULLY TO THE CONVERSATION YESTERDAY, EVEN THOUGH I HAD TO  
5   LEAVE A BIT EARLY, ABOUT THE HOMELESSNESS AND ABOUT MAYBE  
6   REACHING FOR MORE TAXES OR FINDING SOME WAY TO GET THE 400-  
7   AND-SOMETHING MILLION DOLLARS. AND I JUST WANT TO EMPHASIZE  
8   THAT JAIL CONSTRUCTION, WHICH IS BEING EARMARKED AND WAS  
9   LOOKED AT BY A.E.C.O.M., THE GROUP THAT THE SUPERVISOR WAS  
10   CHASING A REPORT ON, AND, FRANKLY, I'VE BEEN CHASING A REPORT  
11   ON THE INFRASTRUCTURE OF THE REPORT FROM A.E.C.O.M. FOR A LONG  
12   TIME. AND I'VE ALSO ASKED THE C.E.O. TO PROVIDE A LOOK AT THE  
13   JOB-ORDER CONTRACTING, WHICH IS ANOTHER WAY THAT THE COUNTY IS  
14   NOW DEPLOYING MORE AND MORE MONEY. AND I'M CONCERNED THAT SOME  
15   IS FALLING OFF THE SIDE OF THE BOAT THAT COULD BE PUT TO GOOD  
16   USE. SO, I THINK THINKING ABOUT HOW A BIG JAIL IS A KIND OF  
17   HOUSING BUT IT'S THE KIND OF HOUSING THAT WE HAVE BEEN IN  
18   TOUCH WITH THE NATIONAL ZEITGEIST IS THE WRONG TYPE OF  
19   SOLUTION, THAT INCARCERATION OF LOW-LEVEL OFFENDERS OR ALL  
20   KINDS OF OFFENDERS IS JUST NOT PRODUCING THE RESULT THAT WE  
21   WANT. IT'S NOT HELPING WITH THE RECIDIVISM. AND SO NATIONWIDE,  
22   PEOPLE ARE SAYING WE HAVE TO RETHINK THIS ON BOTH SIDES OF THE  
23   AISLE. AND ONE PARTICULARLY GLARING ASPECT OF THAT IS THIS  
24   SUGGESTION THAT A GOOD IDEA IS TO BRING A WOMAN'S FACILITY TO  
25   MIRA LOMA, 80 OR 70 OR 60 MILES AWAY, WHERE WOMEN WILL BE



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1 INCARCERATED IN SUCH A WAY THAT THEY WILL BE SEPARATED  
2 DIRECTLY FROM THE COMMUNITIES WHERE THEY LIVE WHERE THEY ARE  
3 NEEDED. WOMEN ARE THE GLUE IN SOCIETY, IN FAMILIES, AND THE  
4 FACT THAT THAT ONE SLIPPED THROUGH BECAUSE THERE WAS SOME  
5 STATE FUNDING NEEDS TO BE RETHOUGHT. THE FACT THAT WE'RE  
6 MOVING FORWARD WITH A \$2-BILLION JAIL WITHOUT DOING THE  
7 APPROPRIATE REDUCTION BEFORE CONSTRUCTION IS ALL I CAN SAY IN  
8 TWO MINUTES, BUT I HAVE A LOT MORE TO SAY. AND I CAN ONLY TELL  
9 YOU THAT I FEEL THE SUPERVISORS' PAIN IN HOW TO RESOLVE THESE  
10 THINGS. AND FINALLY, AS I LEAVE, WHY DON'T YOU WRITE A FIVE-  
11 SIGNATURE LETTER TO THE 139 BILLIONAIRES WHO HAVE MADE THE  
12 PLEDGE, AND SEE IF THEY CAN PROVIDE SOME -- SOME OF THEM LIVE  
13 IN L.A. I MEAN, SOMEONE OUGHT TO DO ABOUT PERMANENT SUPPORTIVE  
14 HOUSING.

15

16 **HILDA SOLIS, CHAIR:** TIME. THANK YOU. THANKS. NEXT SPEAKER?

17

18 **JOE MAIZLISH:** GOOD MORNING, SUPERVISORS. I SECOND THE CONCERNS  
19 OF THE LAST TWO SPEAKERS. BY THE WAY, THE BILLION HERE AND THE  
20 BILLION THERE I THINK WAS CENTERED FOR EVERETT DIRKSEN SOME  
21 YEARS AGO. THIS SESSION REMINDS ME OF PERHAPS SUPERVISOR  
22 ANTONOVICH AND MAYBE PHIL ANSELL, WHO WAS THERE, I THINK, IN  
23 '93 IN DEALING -- WHEN SUPERVISOR MOLINA SAID, "FOLKS, YOU'RE  
24 TALKING ABOUT WHERE YOU WANT US TO SPEND MONEY. ONE OF YOU  
25 OUGHT TO TELL US WHERE YOU WANT TO CUT MONEY, BECAUSE THAT'S



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1 WHAT WE HAVE TO DO IF WE'RE GOING TO SPEND MORE." I APPRECIATE  
2 THE SITUATION YOU'RE IN. IN EFFECT, YOU FOLKS ARE THE  
3 DEPARTMENT OF PAIN APPORTIONMENT. IT'S NOT WHERE YOU WANT TO  
4 BE. BUT ALL OF THIS SPEAKS TO ME, AND THE DEPENDENCY THAT YOU  
5 HAVE ON OTHER JURISDICTIONS TO FUND THINGS THAT ARE ON YOUR  
6 LIST OF PRIORITIES TELLS ME THAT YOU REALLY DO NEED TO HAVE  
7 INDEPENDENT SOURCES OF INCOME. AND THAT'S ONE OF THE REASONS  
8 THAT I LIKED THE HOUSING PROPOSAL OF YESTERDAY. THE OBJECTIONS  
9 TO THE PROPOSALS HAVE A LOT TO DO WITH THIS TENSION BETWEEN  
10 THE STATE AND COUNTY. "THE STATE OUGHT TO BE REPRIORITIZING  
11 ITS BUDGET," SAID SUPERVISOR ANTONOVICH, AND I AGREE  
12 COMPLETELY. SUPERVISOR KNABE, "IF THE COUNTY UNDERTAKES THIS  
13 PLAN, MAYBE THE STATE WILL GET INTO THE HABIT OF DUMPING  
14 THINGS ON US." IT ALREADY IS, OF COURSE. I SHARE THAT. OR YOUR  
15 CONCERN, MADAME CHAIR, THAT THINGS WILL BE -- THERE ISN'T  
16 CLARITY ABOUT WHAT'S GOING ON IN SACRAMENTO AND YOUR CONCERN  
17 ABOUT THE PROPER APPORTIONMENT AMONG OUR DISTRICTS. ALL THESE  
18 ARE REASONABLE CONCERNS. THEY ARE NOT REASONS TO DO NOTHING,  
19 THOUGH. AND THIS REMINDS ME OF A STORY. I LOOKED AT A SOCIAL-  
20 ETHICS TEXTBOOK CALLED "THE BOOK OF LUKE," AND IT HAS THE  
21 STORY OF THE GOOD SAMARITAN WHO HELPED THE PERSON BY THE ROAD  
22 WHO HAD BEEN ROBBED, BEATEN, AND LEFT FOR DEAD. WHEN DR. KING  
23 TOLD THE STORY, HE SAID, "THERE WERE TWO PREVIOUS PEOPLE WHO  
24 PASSED, ONE A PRIEST WHO HAD TO GO TO AN ECCLESIASTICAL  
25 CONFERENCE, POSSIBLY, ANOTHER A LEVITE, WHO SAID, 'IF I STOP



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1 AND HELP THIS GUY, MAYBE THE ROBBERS ARE STILL AROUND, THEY'LL  
2 ATTACK ME.'" AND SO, THE QUESTIONS THAT CAME UP THEN WAS: IF I  
3 HELP HIM, WHAT WILL HAPPEN TO ME? BUT WHEN DR. KING RETOLD THE  
4 STORY, HE SAID THE OPERATIVE QUESTION FOR ALL OF US, AND IT'S  
5 BEFORE YOU IS: IF WE DON'T HELP HIM, IF WE DON'T STOP AND HELP  
6 HIM, WHAT WILL HAPPEN TO HIM?

7

8 **HILDA SOLIS, CHAIR:** THANK YOU. OKAY. WE HAVE MONICA ALCARAZ,  
9 NATHANIEL VERGOW, IRENE MURRO, CHRISSY PADILLA BURKY, AND DR.  
10 GENEVIEVE CLAVREUL. PLEASE JUST BE REMINDED TO STATE YOUR NAME  
11 UP FRONT. GO AHEAD.

12

13 **MONICA ALCARAZ:** GOOD MORNING. MY NAME IS MONICA ALCARAZ. I'M  
14 PRESIDENT OF THE HISTORIC HIGHLAND PARK NEIGHBORHOOD COUNCIL.  
15 I AM A VOLUNTEER WITH RECYCLE RESOURCES FOR THE HOMELESS, AN  
16 ALL-VOLUNTEER NONPROFIT WORKING WITH THE HOMELESS IN NORTHEAST  
17 LOS ANGELES, WHICH WORKED TO OPEN THE FIRST AND ONLY WINTER  
18 SHELTER IN NORTHEAST L.A. I AM ALSO THE COORDINATED ENTRY  
19 SYSTEM REGIONAL COORDINATOR FOR NORTHEAST L.A. SO I COME TO  
20 YOU AS A RESIDENT AND SOMEONE THAT SEES THE ISSUE OF  
21 HOMELESSNESS FROM MANY DIFFERENT ASPECTS. THE INCREASE IN  
22 FUNDING PROPOSED OF 138 MILLION IS CRITICAL TO ACCELERATE THE  
23 WORK BEING DONE. FORWARD. I AM THANKFUL FOR THE SUBSTANTIAL  
24 INCREASE IN ALLOCATION TO L.A.H.S.A. FIRST, I WOULD LIKE TO  
25 SUPPORT AN INCREASE OF FUNDING FOR THE REGIONAL COORDINATION



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1 FROM \$700,000 TO \$2 MILLION. THE \$700,000 WILL ONLY MAINTAIN  
2 THE CURRENT LEVEL OF COORDINATION IN EACH S.P.A. THE ADDITION  
3 OF THE FUNDS WOULD PROVIDE FOR HUB COORDINATION THAT WOULD  
4 FOCUS ON EACH S.P.A. IN A SMALLER LEVEL AND OUTREACH  
5 COORDINATION AND DISPATCH OF OUTREACH WORKERS. IT WILL PROVIDE  
6 FOR SHELTER AND RAPID REHOUSING MATCHES ALSO, ALONG WITH  
7 SYSTEM AND SERVICE COORDINATION. THE SECOND ITEM IS THE  
8 COORDINATED -- THE C.E.S. COORDINATED CASE MANAGEMENT AND  
9 OUTREACH OF HOUSING NAVIGATION. I SUPPORT FUNDS FOR THIS ITEM  
10 TO BE PROVIDED IN THE AMOUNT OF \$6.1 MILLION. THE ADDITION OF  
11 C.E.S. COORDINATION CASE MANAGEMENT WILL PROVIDE FOR THE  
12 STREET-TO-HOME SUPPORTS THAT ENABLE THE PROACTIVE OUTREACH AND  
13 PLACEMENT OF HIGHER-ACUITY PERSONS ON OUR STREETS WHO MAY NOT  
14 OTHERWISE ENGAGE WITH OUR SYSTEM. OUTREACH AND NAVIGATION  
15 SERVICES ENABLE THE COMMUNITY TO WORK WITH THESE HIGH-ACUITY  
16 PERSONS TO MEET THEIR IMMEDIATE NEEDS, COLLECT THE NEEDED  
17 DOCUMENTATION FOR HOUSING, AND LINK THEM TO PERMANENT HOUSING  
18 RESOURCES. THANK YOU FOR EVERYTHING THAT YOU'RE DOING.

19

20 **HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER?

21

22 **NATHANIEL VERGOW:** GOOD MORNING. MY NAME'S NATHANIEL VERGOW,  
23 AND I WORK AT L.A. FAMILY HOUSING, WHICH IS IN THE SAN  
24 FERNANDO VALLEY AND NORTH HOLLYWOOD SPECIFICALLY. I'M HERE  
25 THIS MORNING FIRST OF ALL TO THANK THE BOARD AND THE C.E.O.



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1 FOR YOUR LEADERSHIP IN ADDRESSING THE CRISIS OF HOMELESSNESS  
2 AND FOR BEING THE FIRST TO COMMIT REAL DOLLARS TO ADDRESS IT.  
3 I'M HERE TO OFFER MY SUPPORT FOR THE C.E.O.'S PROPOSED BUDGET  
4 FOR THE HOMELESS INITIATIVES BUT WOULD LIKE TO ASK THAT THE  
5 BOARD CONSIDER RELEASING A PORTION OF THOSE FUNDS EARLY IN  
6 ORDER TO COINCIDE WITH THE UPCOMING R.F.P. FROM THE LOS  
7 ANGELES HOMELESS SERVICES AUTHORITY. I WOULD LIKE TO ASK THAT  
8 THIS RELEASE INCLUDE \$2 MILLION FOR C.E.S. REGIONAL  
9 COORDINATION AND \$6.1 MILLION FOR OUTREACH AND NAVIGATION  
10 SERVICES. THE FUNDING FOR THE C.E.S. COORDINATION CAN BE FOUND  
11 IN THE STRATEGY LABELED STRENGTHENING C.E.S. THE \$6.1 MILLION  
12 FOR OUTREACH WOULD INCLUDE A REQUEST TO INCREASE THE AMOUNT OF  
13 MONEY ALLOCATED THROUGH THE COORDINATED OUTREACH STRATEGY BY  
14 \$3.1 MILLION. BY RELEASING THE FUNDS EARLY, THE BOARD WOULD  
15 ENSURE THAT WE WOULD HAVE A FINANCIAL FRAMEWORK UPON WHICH TO  
16 BASE THE COMMUNITY PLANS THAT WE'RE DEVELOPING THROUGH THE  
17 R.F.P. PLANNING PROCESS. AND IN TERMS OF THE INCREASE IN  
18 OUTREACH FUNDING, I THINK IT'S ESSENTIAL TO UNDERSTAND THAT  
19 OUTREACH IS AN ESSENTIAL SERVICE, AS IT PROVIDES THE PRIMARY  
20 MECHANISM FOR CONNECTING OUR HOMELESS NEIGHBORS TO THE ARRAY  
21 OF SERVICES PROPOSED IN THE INITIATIVES, WHETHER THAT BE  
22 WORKING WITH THE POLICE TO MINIMIZE THE PUBLIC IMPACT OF  
23 STREET ENCAMPMENTS OR CONNECTING FOLKS TO HEALTH, MENTAL  
24 HEALTH, AND SUBSTANCE-USE CARE OR CONNECTING FOLKS TO SHELTER  
25 OR, FINALLY, EVEN CONNECTING FOLKS DIRECTLY TO PERMANENT



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1 HOUSING THROUGH PROGRAMS SUCH THAT HELP CHRONICALLY HOMELESS  
2 OR THROUGH THE RAPID REHOUSING PROGRAMS THAT ARE GEARED  
3 TOWARDS THE NEWLY HOMELESS. I THANK YOU FOR YOUR TIME.

4

5 **HILDA SOLIS, CHAIR:** THANK YOU. NEXT SPEAKER?

6

7 **CHRISSY PADILLA BURKY:** GOOD MORNING, MADAME CHAIR AND  
8 HONORABLE SUPERVISORS. MY NAME IS CHRISSY PADILLA BURKY, AND  
9 I'M THE DIRECTOR OF OUR PLACE HOUSING SOLUTIONS. WE'RE A SMALL  
10 HOMELESS-SERVICE PROVIDER IN BELLFLOWER, AND WE SERVE THE  
11 OTHER EIGHT CITIES SURROUNDING US IN SOUTHEAST L.A. COUNTY. WE  
12 ARE SO GRATEFUL FOR YOUR RECOGNITION OF AND PRIORITIZATION OF  
13 THE HOMELESS ISSUE IN OUR COUNTY AND FOR THE INCLUSION OF  
14 FUNDING FOR THAT ISSUE IN YOUR DRAFT BUDGET. FOR US IN S.P.A.  
15 7 AND S.P.A. 6, COUNTY DOLLARS DEDICATED TO C.E.S. REGIONAL  
16 COORDINATION AND STREET OUTREACH ARE ESPECIALLY CRUCIAL. AND  
17 THAT'S BECAUSE WE DON'T HAVE VERY MANY SHELTER BEDS. SO, FOR  
18 US, BY DEFAULT, WE ARE HEAVILY DEPENDENT ON OUTREACH AND  
19 COORDINATION TO COMBAT HOMELESSNESS. WE'RE BASICALLY BOOTS ON  
20 THE GROUND ONLY IN THAT PART OF THE COUNTY. WE ALSO HAD THE  
21 LARGEST INCREASE IN HOMELESSNESS IN 2015 IN THAT AREA, AND WE  
22 DID MAKE SOME PROGRESS IN 2016. BUT IN ORDER TO KEEP UP WITH  
23 THAT PROGRESS AND ACTUALLY DECREASE HOMELESSNESS IN THE NEXT  
24 YEAR, WE NEED SOME MORE FUNDING FROM THE COUNTY TO FUND THE  
25 STAFF AND HELP US MAKE SUCCESS. AND BY SUCCESS, I MEAN



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1 PERMANENTLY HOUSING THE MOST VULNERABLE NEIGHBORS IN THAT  
2 AREA. I'M ALSO IN THE MIDDLE OF BUDGET SEASON AS A SMALL  
3 NONPROFIT EXECUTIVE DIRECTOR, AND I'M SEEING A TREND. THE  
4 TREND IS THAT FUNDERS ARE DEMANDING HIGHER AND HIGHER OUTCOMES  
5 IN ORDER TO MEET THE GROWING NEED. BUT NOT VERY MANY FUNDERS  
6 ARE WILLING TO ACTUALLY FUND THE STAFFING THAT'S REQUIRED TO  
7 DO THAT TYPE OF WORK. SO BY INCREASING THE HOMELESS INITIATIVE  
8 BUDGETS FOR C.E.S. REGIONAL COORDINATION TO \$2 MILLION AND  
9 OUTREACH TO \$6.1 MILLION, YOU MAKE IT POSSIBLE FOR  
10 ORGANIZATIONS LIKE OURS TO CONTINUE DECREASING HOMELESSNESS IN  
11 S.P.A. 6 AND 7. AND THAT'S ULTIMATELY WHAT IT'S REALLY ALL  
12 ABOUT FOR US. THANK YOU FOR YOUR TIME.

13

14 **HILDA SOLIS, CHAIR:** THANK YOU. NEXT SPEAKER.

15

16 **IRENE MURRO:** GOOD MORNING, MADAME CHAIR AND SUPERVISORS. MY  
17 NAME IS IRENE MURO, AND I'M THE EXECUTIVE DIRECTOR OF WHITTIER  
18 AREA FIRST STATE COALITION IN THE CITY OF WHITTIER. OUR  
19 MISSION IS TO ASSIST WOMEN, MEN, AND FAMILIES WHO ARE AT RISK  
20 OF OR CURRENTLY EXPERIENCING HOMELESSNESS TO TRANSITION TOWARD  
21 SELF-SUFFICIENCY. OUR SERVICE AREA IS THE GREATER WHITTIER  
22 AREA, INCLUDING THE CITIES OF WHITTIER, LA MIRADA, PICO  
23 RIVERA, MONTEBELLO, AND SANTA FE SPRINGS. I WOULD LIKE TO  
24 BEGIN BY THANKING THE BOARD FOR YOUR LEADERSHIP IN ADDRESSING  
25 HOMELESSNESS THROUGH BOTH STRATEGIC PLANNING AND COMMITTING



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1 ACTUAL DOLLARS TO IMPLEMENTING THE IDENTIFIED HOMELESS  
2 STRATEGIES. WE ARE ALSO HERE TO DEMONSTRATE OUR SUPPORT FOR  
3 THE C.E.O.'S PROPOSED BUDGET FOR THE INITIATIVES AND TO ASK  
4 FOR ADDITIONAL CONSIDERATION OF 2 MILLION OF THESE FUNDS TO BE  
5 DEDICATED TOWARD C.E.S. COORDINATION AND \$6.1 MILLION IN  
6 OUTREACH NAVIGATION SERVICES AS PART OF L.A.H.S.A.'S UPCOMING  
7 R.F.P. PROCESS. THESE TWO ITEMS ARE FUNDAMENTAL TO THE SUCCESS  
8 OF THE PUBLIC INVESTMENTS BEING MADE TO CONNECT OUR COMMUNITY  
9 MEMBERS IN NEED TO SERVICES AND GETTING THEM OFF THE STREETS  
10 AND INTO HOUSING. THE ADDITIONAL OUTREACH DOLLARS ARE KEY TO  
11 SUCCESSFUL ENGAGEMENT AND NAVIGATION OF OUR CLIENTS, WHO ARE  
12 CHRONICALLY HOMELESS, HAVE CHALLENGES WITH TRUST, AND MAY BE  
13 DEALING WITH A MYRIAD OF BARRIERS, INCLUDING MENTAL-HEALTH  
14 ISSUES, DRUG AND ALCOHOL ADDICTION, AND AMONG OTHERS. IT TAKES  
15 OUR OUTREACH TEAM'S TIME TO BUILD RAPPORT WITH OUR CLIENTS AND  
16 SEVERAL ENGAGEMENT OPPORTUNITIES BEFORE SERVICE CONNECTIONS  
17 CAN BE MADE AND THE REALITY OF ATTAINING HOUSING IS SOMETHING  
18 WITHIN THEIR REACH. ADDITIONAL FUNDING WILL DOUBLE OUR  
19 OUTREACH POTENTIAL TO REACH MORE CLIENTS, WHICH GETS US ONE  
20 STEP CLOSER TO REACHING FUNCTIONAL ZERO IN BRINGING AN END TO  
21 HOMELESSNESS IN OUR COUNTY. AN INVESTMENT IN REGIONAL  
22 COORDINATION ALLOWS FOR CENTRALIZED PLANNING AND MORE  
23 EFFICIENT LEVERAGING OF RESOURCES TO ENSURE THAT COUNTY FUNDS  
24 ARE ABLE TO REACH ALL REGIONS IN THE COUNTY AND HAVE A MUCH  
25 LARGER IMPACT. IT ALSO ALLOWS FOR STRENGTHENING PARTNERSHIPS



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1 TO LOCAL CITIES AND TO ASSIST IN THESE EFFORTS. THE ALLOCATION  
2 REQUESTS WE ARE SPEAKING TO CAN BE FOUND WITHIN THE  
3 STRENGTHENING C.E.S. AND COORDINATE OUTREACH STRATEGY  
4 ALLOCATIONS. AND WE ARE ASKING FOR THE BOARD'S SUPPORT OF  
5 GROWING THE HOMELESS INITIATIVE TO INCLUDE \$2 MILLION PER  
6 C.E.S. COORDINATION AND \$6.1 MILLION OUTREACH AND NAVIGATIONS  
7 THIS BUDGET SESSION. THANK YOU VERY MUCH.

8

9 **HILDA SOLIS, CHAIR:** THANK YOU.

10

11 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS,  
12 DR. GENEVIEVE CLAVREUL. I THINK THAT'S THE FIRST TIME I EVER  
13 SPEAK ABOUT A BUDGET. BUT I THINK THAT MAYBE WE SHOULD  
14 DECREASE THE MONEY WE GIVE TO THE DISTRICT ATTORNEY, BECAUSE,  
15 I GUESS, RIGHT NOW THE INTEGRATED DEPARTMENT IS TOTALLY  
16 NONFUNCTIONING AT THE D.A. THEY CANNOT EVEN LOOK AT BROWN ACT  
17 VIOLATIONS, DO NOT RESPOND. AND RECENTLY WHEN I FIND, I  
18 RECEIVE A NONRESPONSE, IT WAS RETURNED IN AN ENVELOPE  
19 HANDWRITTEN. THE REPLY WAS NOT C.C.'D TO ANYBODY. I'M VERY  
20 CONCERNED. AND, YOU KNOW, IN THE PAST, I HAD NEVER ASKED FOR  
21 CUT A BUDGET, BUT I THINK THAT THE INTEGRATED DEPARTMENT IS  
22 ALMOST TOTALLY NONRESPONSIVE AND THEY ARE FUNDED. YOU KNOW, I  
23 HAVE ALWAYS OBJECTED THAT THE D.A. GET OUR MONEY FROM THE  
24 BOARD, BECAUSE I THINK THAT DON'T LET THEM FREE TO BE TOTALLY  
25 APPROPRIATE IN THEIR RESPONSE. BUT I THINK NOW THE WORK IS NOT



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1 BEING DONE. ALSO, I THINK YOU SHOULD REDUCE YOUR BUDGET BY NOT  
2 REFUNDING SOME OF THE COMMISSIONERS. AND SOME OF THE  
3 COMMISSIONERS ARE TOTALLY ROGUE. I WILL NOMINATE THE  
4 COMMISSION ON WOMEN IN PARTICULAR AND THE HOSPITAL COMMISSION.  
5 THOSE ARE TWO VERY INEFFECTIVE COMMISSIONS. AND I HOPE YOU  
6 SAVE SOME MONEY THIS WAY.

7

8 **HILDA SOLIS, CHAIR:** THANK YOU. MEMBERS, THAT CONCLUDES ALL  
9 PUBLIC COMMENT. AND I WOULD LIKE TO READ IN THE FOLLOWING  
10 MOTION: I MOVE THAT THE BOARD RECEIVE AND FILE AND TAKE UNDER  
11 ADVISEMENT VARIOUS SUPPLEMENTAL BUDGET REQUESTS AND COMMENTS  
12 MADE DURING THE PUBLIC BUDGET HEARINGS COMMENCING MAY 11, 2016  
13 AND MAKE A FINDING THAT A NOTICE OF PUBLIC BUDGET HEARINGS WAS  
14 GIVEN IN ACCORDANCE WITH SECTION 29080 OF THE GOVERNMENT CODE,  
15 THAT SAID HEARINGS COMMENCED ON 11TH DAY OF MAY, 2016 PURSUANT  
16 TO SAID NOTICE AS REQUIRED BY SECTION 29081 OF THE GOVERNMENT  
17 CODE. I ALSO MOVE THAT THE BOARD CLOSE THE PUBLIC BUDGET  
18 HEARINGS FOR PURPOSES OF ORAL TESTIMONY, FINDING THAT THERE  
19 ARE NO PERSONS WHO HAVE NOT BEEN GIVEN THE OPPORTUNITY TO BE  
20 HEARD BUT TO ALLOW MAXIMUM PUBLIC INPUT, PERMIT ADDITIONAL  
21 WRITTEN TESTIMONY AND REQUESTS TO BE FILED THROUGH THE CLOSE  
22 OF BUSINESS ON FRIDAY, MAY 20TH OF 2016. I FURTHER MOVE THAT  
23 THE BOARD RECONFIRMS THAT BUDGET DELIBERATIONS WILL BEGIN ON  
24 MONDAY, JUNE 27, 2016 AT 9:30 A.M. DO I HAVE A MOTION? MOVED



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1 BY SUPERVISOR KNABE. SECONDED BY ANTONOVICH. WITHOUT  
2 OBJECTION. SUCH WILL BE THE ORDER.

3

4 **SUP. RIDLEY-THOMAS:** AND, MADAME CHAIR, I HAVE AN ADDITIONAL  
5 MOTION, IF I MAY, WITH RESPECT TO MEETING ON MAY 10TH, A  
6 MOTION BY SUPERVISOR KUEHL AND MYSELF, "THE DISCUSSION ON  
7 FUNDING FOR SERVICES TO THE HOMELESSNESS IS A TOP PRIORITY FOR  
8 THE BOARD OF SUPERVISORS. DISCUSSION WAS CONTINUED FROM THE  
9 BOARD MEETING ON MAY 10TH, AND IT WOULD BE HELPFUL TO SET A  
10 DISCUSSION TIME TO ALLOW FOR A FULL DISCUSSION AND TO HEAR  
11 TESTIMONY FROM THE STAKEHOLDERS AND MEMBERS OF THE PUBLIC. WE  
12 THEREFORE MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE  
13 EXECUTIVE OFFICER TO SET THE TIME OF THE HOMELESS DISCUSSION,  
14 WHICH IS CONTINUED FROM THE MEETING OF MAY 10 TO 11 A.M. WE SO  
15 MOVE. 17TH.

16

17 **HILDA SOLIS, CHAIR:** BEFORE WE TAKE THIS ITEM UP, THOUGH, I  
18 UNDERSTAND THERE WAS ONE INDIVIDUAL THAT HER NAME WAS CALLED  
19 AND SHE DID NOT COME FORWARD. SO, DO WE HAVE TO REOPEN THIS?  
20 JUST ALLOW FOR HER COMMENT TO BE MADE. MEREDITH BURKSON?  
21 MEREDITH?

22

23 **MEREDITH BURKSON:** THANK YOU FOR ALLOWING ME TO SPEAK. MY NAME  
24 IS MEREDITH BURKSON. I AM THE DIRECTOR OF SOUTH COUNTY AND  
25 COORDINATED ENTRY PROGRAMS FOR PATH, AND I SERVICE THE SERVICE



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1 PROVIDER AREA 7 C.E.S. COORDINATED ENTRY SYSTEM REGIONAL  
2 COORDINATOR. AND I WANT TO START BY ACKNOWLEDGING AND  
3 APPRECIATING THE COUNTY'S LEADERSHIP IN CREATING, IMPLEMENTING  
4 AND ATTACHING DOLLAR AMOUNTS TO YOUR HOMELESS INITIATIVE. I  
5 HAVE BEEN INVOLVED THROUGHOUT THE COUNTY INITIATIVE  
6 DEVELOPMENT PROCESS AND HAVE BEEN TRULY INSPIRED BY THE LEVEL  
7 OF THOUGHTFULNESS, COLLABORATION, AND INSIGHT THIS EFFORT HAS  
8 HAD. I'M HERE TODAY TO ASK THAT THE COUNTY CONSIDER INCREASING  
9 AND SHIFTING FUNDING TO TWO KEY AREAS OF THE COUNTY -- THE  
10 HOMELESS INITIATIVE BUDGET: REGIONAL COORDINATION AND STREET  
11 OUTREACH AND NAVIGATION. AND TO MAKE THESE FUNDS AVAILABLE  
12 THROUGH THE UPCOMING L.A.H.S.A. R.F.P. I WORK IN TWO  
13 HISTORICALLY UNDERRESOURCED AREAS OF L.A. COUNTY, S.P.A. 7 AND  
14 S.P.A. 8. S.P.A. 7 IS ENTIRELY COUNTY, AND S.P.A. 8 HAS MOSTLY  
15 COUNTY TERRITORY. IN THESE AREAS, COUNTY DOLLARS TOWARD  
16 COORDINATION AND OUTREACH WILL BE ESPECIALLY IMPORTANT IN  
17 ENDING HOMELESSNESS. COORDINATION FUNDING IS THE BACKBONE ON  
18 WHICH ALL OF THESE SERVICES AND FUNDING SIT AND INSURES THAT  
19 THESE AND OTHER FUNDS MAKE THE BIGGEST IMPACT ON THE CLIENTS  
20 WE SERVE AND THAT FUNDS REACH PEOPLE EXPERIENCING HOMELESSNESS  
21 IN ALL CORNERS, RIVERBEDS, AND ALLEYS OF THE COUNTY. IN TERMS  
22 OF OUTREACH, INCREASING THIS BUDGET ITEM WOULD ALLOW OUR  
23 STREET OUTREACH WORKERS TO DO THEIR JOB, TO BUILD RAPPORT AND  
24 TRUST WITH THE MOST SUSPICIOUS AND HARD-TO-REACH INDIVIDUALS.  
25 FOR THESE INDIVIDUALS, WHO ARE OFTEN THE MOST VULNERABLE AND



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1 LIKELY TO DIE ON THE STREETS, IT CAN TAKE COUNTLESS ENGAGEMENT  
2 ATTEMPTS BY OUTREACH WORKERS TO BUILD TRUST, MAKE PROGRESS,  
3 AND EVENTUALLY HELP THE INDIVIDUAL GET OFF THE STREETS. THESE  
4 ATTEMPTS TAKE LOTS OF TIME. TRYING TO LOCATE INDIVIDUALS GOING  
5 INTO HARD-TO-REACH ENCAMPMENTS, TAKING CLIENTS TO THE D.M.V.,  
6 D.P.S.S., MEDICAL APPOINTMENTS. AND MORE FUNDING FOR OUTREACH  
7 AND NAVIGATION WOULD MEAN THIS INTENSITY OF SERVICES WOULD BE  
8 AVAILABLE AND ACCESSIBLE TO MORE OF THE MOST VULNERABLE IN OUR  
9 COMMUNITIES. LASTLY, WE'VE ASKED THAT THE CITY MAKE THE SAME  
10 INVESTMENTS IN COORDINATION IN STREET OUTREACH --

11

12 **HILDA SOLIS, CHAIR:** THANK YOU.

13

14 **MEREDITH BURKSON:** WE'RE ASKING FOR THE COUNTY TODAY. THANK  
15 YOU.

16

17 **HILDA SOLIS, CHAIR:** THANK YOU. OKAY, WE HAVE ONE LAST  
18 INDIVIDUAL THAT REQUESTED TO SPEAK ON THE BUDGET, AND THAT'S  
19 HAZEL LOPEZ. SHE'S HERE?

20

21 **HAZEL LOPEZ:** HI. GOOD MORNING. I'M HERE FOR TWO REASONS: ONE,  
22 TO EXPRESS MY GRATITUDE FOR THE COUNTY'S LEADERSHIP IN  
23 INVESTMENT IN HOMELESS STRATEGIES, AND THE SECOND, TO REQUEST  
24 THAT FUNDING BE PASSED THROUGH THE UPCOMING R.F.P. THAT WILL  
25 BE RELEASED BY OUR CONTINUUM OF CARE FOR THE PURPOSES OF



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1 REGIONAL COORDINATION AND HOUSING NAVIGATION AND OUTREACH. IN  
2 TERMS OF REGIONAL COORDINATION, AS SOMEONE THAT WAS PART OF  
3 THE C.E.S. SKID ROW PILOT BACK IN MARCH OF 2013, I CAN TELL  
4 YOU THAT PART OF THE SUCCESS OF THAT PILOT WAS THE FACT THAT  
5 WE HAD A VERY DIVERSE GROUP OF EXPERTS THAT WERE HELPING TO  
6 BUILD THE INFRASTRUCTURE OF C.E.S. BUT IT'S ALSO IMPORTANT TO  
7 NOTE THAT THOSE INDIVIDUALS WERE DOING THAT WORK IN ADDITION  
8 TO FULL-TIME JOBS. SO, WITHOUT THE DEVELOPMENT OF THESE  
9 COORDINATION ROLES AND THE STAFFING OF THEM, IT'S VERY  
10 POSSIBLE THAT C.E.S. MAY NEVER HAVE MOVED PAST THAT PILOT  
11 PHASE AND MOVE ON INTO BEING THE NATIONAL MODEL THAT IT IS  
12 TODAY. SO WE ASK THAT FOR THE REGIONAL COORDINATION THAT THE  
13 PROPOSED BUDGET BE INCREASED TO \$2 MILLION. FOR THE HOUSING  
14 NAVIGATION AND OUTREACH PIECE, IT IS A REALLY VITAL AND  
15 IMPORTANT PIECE OF OUR WORK. C.E.S. HAS MADE A SPECIAL EFFORT  
16 TO TARGET RESOURCES AND HOUSING TOWARDS VETERANS AND HIGHLY  
17 VULNERABLE POPULATIONS. WITH THE ACQUISITION OF RAPID  
18 REHOUSING, WE NOW HAVE A HOUSING INTERVENTION FOR ALL LEVELS  
19 OF ACUITY IN C.E.S. BUT WITHOUT SUFFICIENT BOOTS ON THE GROUND  
20 TO IDENTIFY INDIVIDUALS, OUR WORK BECOMES VERY DIFFICULT. SO  
21 WITH THAT, WE ASK THAT THE PROPOSED BUDGET ON HOUSING  
22 NAVIGATION OUTREACH BE INCREASED TO \$6.1 MILLION. THANK YOU.

23  
24 **HILDA SOLIS, CHAIR:** THANKS FOR COMING FORWARD. OKAY, MEMBERS,  
25 MOVING BACK NOW, THERE WAS A MOTION PRESENTED BY SUPERVISOR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 RIDLEY-THOMAS AND I BELIEVE SECONDED BY KUEHL? AND THIS IS TO  
2 ALLOW FOR A SET TIME FOR A CONTINUATION OF OUR DISCUSSION ON  
3 THE HOMELESS ITEM.

4

5 **SUP. KNABE:** ISN'T THAT YOURS? I THINK IT'S THE CHAIR'S  
6 DECISION, RIGHT?

7

8 **HILDA SOLIS, CHAIR:** MY UNDERSTANDING IS YES. I MEAN, PRIOR TO  
9 MY BECOMING CHAIR, I KNOW THAT I WOULD OFTEN CONSULT WITH  
10 SUPERVISOR ANTONOVICH ABOUT TRYING TO SET ITEMS, AND  
11 OFTENTIMES I WAS NOT GIVEN THAT OKAY, I MEAN, BECAUSE THERE  
12 WERE OTHER THINGS PRESSING. WE DID HAVE A LENGTHY DISCUSSION  
13 YESTERDAY. WE HAD WELL OVER, I THINK, 60 INDIVIDUALS FROM THE  
14 PUBLIC THAT CAME FORWARD. SO I DO KNOW THAT PEOPLE WILL BE  
15 COMING AT THE NEXT MEETING, AND I WOULD PREFER TO PUT THIS  
16 DOWN AS A POLICY ITEM. COUNTY COUNSEL?

17

18 **MARY WICKHAM, COUNSEL:** YES, MADAME CHAIR. SO WE'VE BEEN  
19 LOOKING AT THE BOARD RULES ON THIS ISSUE. AND GENERALLY THESE  
20 MATTERS DO FALL WITHIN THE DISCRETION OF THE CHAIR, SUBJECT  
21 ONLY, THOUGH, TO A MAJORITY VOTE OF THE BOARD. SO IF A  
22 MAJORITY VOTE OF THE BOARD WERE TO CARRY THIS MOTION, THEN  
23 THAT WOULD -- THE MOTION WOULD PASS. IT WOULD BE SET AT THAT  
24 PARTICULAR TIME.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. RIDLEY-THOMAS:** IS THE REQUEST BEING MADE TO THE CHAIR? I  
2   THINK WE ARE PREPARED TO ACCOMMODATE THAT. IT SEEMS TO ME THAT  
3   IT'S REASONABLE TO SET A TIME. IS THE CHAIR WILLING TO  
4   ACCOMMODATE THE REQUEST?

5

6   **HILDA SOLIS, CHAIR:** IF YOU WOULD LIKE TO TAKE A VOTE ON IT. I  
7   MEAN, I THINK THAT --

8

9   **SUP. RIDLEY-THOMAS:** THE QUESTION IS WHETHER THE CHAIR WOULD BE  
10   PREPARED TO ACCOMMODATE THE REQUEST. THE ONLY REASON IT'S HERE  
11   IS BECAUSE IT WAS DENIED.

12

13   **HILDA SOLIS, CHAIR:** YOUR OFFICE WAS TOLD YESTERDAY.

14

15   **SUP. RIDLEY-THOMAS:** IT WAS TOLD WHAT?

16

17   **HILDA SOLIS, CHAIR:** YOUR OFFICE CALLED MY OFFICE..

18

19   **SUP. RIDLEY-THOMAS:** YES.

20

21   **HILDA SOLIS, CHAIR:** ..AND SPOKE TO MY STAFF..

22

23   **SUP. RIDLEY-THOMAS:** RIGHT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **HILDA SOLIS, CHAIR:** ..ASKING FOR THIS ITEM TO BE PLACED AGAIN  
2 AT A SPECIAL HOUR..  
3

4 **SUP. RIDLEY-THOMAS:** RIGHT.  
5

6 **HILDA SOLIS, CHAIR:** ..WHEN WE HAD ALREADY DONE THAT JUST  
7 YESTERDAY.  
8

9 **SUP. RIDLEY-THOMAS:** SO, THE ANSWER WAS NO TO THE REQUEST?  
10

11 **HILDA SOLIS, CHAIR:** RIGHT. THAT WAS CONVEYED TO YOU.  
12

13 **SUP. RIDLEY-THOMAS:** THEREFORE, THE PROCEDURE IS IF IT IS  
14 DENIED BY THE CHAIR, IT CAN BE BROUGHT TO THE BOARD FOR  
15 CONSIDERATION. AND I WOULD APPEAL TO THE BOARD TO SET THE  
16 TIME..  
17

18 **HILDA SOLIS, CHAIR:** LET'S TAKE A VOTE. TAKE A VOTE.  
19

20 **SUP. RIDLEY-THOMAS:** ..SO THAT WE CAN ESSENTIALLY ACCOMPLISH  
21 WHAT WAS EFFECTIVELY DECIDED TO CONTINUE THE ITEM SO THAT THE  
22 PEOPLE WHO ARE COMING TO TESTIFY DO NOT HAVE TO SIT HERE  
23 LONGER THAN WHAT IS REASONABLE. IT SEEMS TO ME, MADAME CHAIR,  
24 THAT'S A REASONABLE REQUEST, AND I APPEAL TO THE BOARD TO  
25 ACCOMMODATE IT IN THE INTEREST OF THE POLITY OF THE BOARD



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1 ITSELF. I DO NOT BELIEVE THAT THE CHAIR'S OFFICE SHOULD SEEK  
2 TO PENALIZE THOSE WHO WISH TO COME AND ADDRESS A SPECIFIC --  
3

4 **HILDA SOLIS, CHAIR:** NOBODY IS PENALIZING ANYBODY.

5

6 **SUP. RIDLEY-THOMAS:** IF I MAY COMPLETE MY REMARKS.

7

8 **HILDA SOLIS, CHAIR:** SO, THIS ITEM IS BEFORE US. IT'S BEEN  
9 MOVED AND SECONDED. CALL THE ROLL.

10

11 **LORI GLASGOW, EXEC. OFCR.:** SUPERVISOR RIDLEY-THOMAS?

12

13 **SUP. RIDLEY-THOMAS:** AYE.

14

15 **LORI GLASGOW, EXEC. OFCR.:** SUPERVISOR KUEHL?

16

17 **SUP. SHEILA KUEHL:** AYE.

18

19 **LORI GLASGOW, EXEC. OFCR.:** SUPERVISOR KNABE?

20

21 **SUP. KNABE:** ABSTAIN.

22

23 **LORI GLASGOW, EXEC. OFCR.:** SUPERVISOR ANTONOVICH IS ABSENT.  
24 SUPERVISOR SOLIS?

25



**The Meeting Transcript of  
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1     **HILDA SOLIS, CHAIR:** NO.

2

3     **LORI GLASGOW, EXEC. OFCR.:** THE MOTION FAILS.

4

5     **SUP. RIDLEY-THOMAS:** ALL RIGHT, HILDA.

6

7     **HILDA SOLIS, CHAIR:** ARE YOU THREATENING ME?

8

9     **SUP. RIDLEY-THOMAS:** NO. I'M SAYING TO YOU THAT THERE'S A WAY  
10    TO BE POLITE TO YOUR COLLEAGUES.

11

12    **HILDA SOLIS, CHAIR:** LET THAT BE THE RECORD. WE HAVE A MOTION  
13    TO ADJOURN. SECONDED BY KNABE. [GAVEL.]

14

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**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number  
2 6029/RPR/CRR qualified in and for the State of California, do  
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors May 11, 2016,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 17th day of May 2016, for the County records to be used only  
17 for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22